CR04203-2017

The Exchange does not warrant and holds no responsibility for the veracity of the facts and representations contained in all corporate disclosures, including financial reports. All data contained herein are prepared and submitted by the disclosing party to the Exchange, and are disseminated solely for purposes of information. Any questions on the data contained herein should be addressed directly to the Corporate Information Officer of the disclosing party.

Marcventures Holdings, Inc. MARC

PSE Disclosure Form 17-18 - Other SEC Forms/Reports/Requirements

Form/Report Type	2016 Revised Manual on Corporate Governance	
Report Period/Report Date	Jun 1, 2017	

Description of the Disclosure

2016 Revised Manual on Corporate Governance of Marcventures Holdings, Inc.

Filed on behalf by:

Name	Raquel Frondoso
Designation	Compliance Officer

COVER SHEET

	1 2	9 4 2	
	SEC Registration Number		
MARCVENTUF	ES HOLDING	S , I N C .	
(F O R M E R L Y		L D I N G S , I N C	
	(Company's Full Name)		
4 T H F L R . C	I T I C E N T E R	8 7 4 1	
P A S E O D E	R O X A S , M A	KATI	
C I T Y (Business	s Address: No., Street City / Town / P	rovince)	
Diane Madelyn C. C	hing	831-4479	
Contact Person		Company Telephone Number	
1 2 3 1 Month Day Fiscal Year Meeting	FORM TYPE	0 5 Day Annual	
	ANNUAL CORPORATE		
	GOVERNANCE REPORT 2016		
	Secondary License Type, If Applicable		
Dept Requiring this Doc	Amended	Articles Number / Section	
	Total Ar	mount of Borrowings	
Total No. of Stockholders	Domestic	Foreign	
T. b	accomplished by CEC Dereappel cor	ocorpod	
To be a	ccomplished by SEC Personnel cor	icemed	
File Number	LCU		
Document ID	Cashier		
STAMPS	Remarks: Please use BLACK	(ink for scanning purposes	

SECURITIES AND EXCHANGE COMMISSION

SEC FORM - ACGR

ANNUAL CORPORATE GOVERNANCE REPORT





This SEC Form shall be used to meet the requirements of the Revised Code of Corporate Governance.

(B) Preparation of Report

These general instructions are not to be filed with the report. The instructions to the various captions of the form shall not be omitted from the report as filed. The report shall contain the numbers and captions of all items. If any item is inapplicable or the answer thereto is in the *negative*, an appropriate statement to that effect shall be made. Provide an explanation on why the item does not apply to the company or on how the company's practice differs from the Code.

(C) Signature and Filing of the Report

- A. Three (3) complete sets of the report shall be filed with the Main Office of the Commission.
- B. At least one complete copy of the report filed with the Commission shall be manually signed.
- C. All reports shall comply with the full disclosure requirements of the Securities Regulation Code.
- D. This report is required to be filed annually together with the company's annual report.

(D) Filing an Amendment

Any material change in the facts set forth in the report occurring within the year shall be reported through SEC Form 17-C. The cover page for the SEC Form 17-C shall indicate "Amendment to the ACGR".

SECURITIES AND EXCHANGE COMMISSION

SEC FORM – ACGR

ANNUAL CORPORATE GOVERNANCE REPORT

1.	Report is Filed for the Year: 2016			
•	Exact Name of Registrant as Specified in its Chart	er: MARCVE	NTURES HO	LDINGS, INC.
2.				
3.	4 th Floor Citibank Center, Paseo de Roxas, Makat	i City		1227
	Address of Principal Office			Postal Code
4.	SEC Identification Number: <u>12942</u>	5.		(SEC Use Only)
			Industry	Classification Code
6.	BIR Tax Identification Number: <u>000-104-320</u>			
7.	TELEFAX NOS. +63(2)836-8609 OR +63(2)856-7976 Issuer's Telephone number, including area code			
8.	Former name or former address, if changed from t	he last report		
	torner hame or former address, it changed from t	ic idst report		

TABLE OF CONTENTS

A.	BOARD	MATTERS	5
	1)	BOARD OF DIRECTORS	
		(a) Composition of the Board	5
		(b) Corporate Governance Policy/ies	6
		(c) Review and Approval of Vision and Mission	6
		(d) Directorship in Other Companies	6
		(e) Shareholding in the Company	8
	2)	CHAIRMAN AND CEO	8
	3)	PLAN FOR SUCCESSION OF CEO/MANAGING DIRECTOR/PRESIDENT AND TOP KEY POSITIONS	
	4)	OTHER EXECUTIVE, NON-EXECUTIVE AND INDEPENDENT DIRECTORS	
	5)	CHANGES IN THE BOARD OF DIRECTORS	14
	6)	ORIENTATION AND EDUCATION PROGRAM	17
	-,		
В.	CODE	F BUSINESS CONDUCT & ETHICS	18
	1)	POLICIES	18
	2)	DISSEMINATION OF CODE	18
	3)	COMPLIANCE WITH CODE	18
	4)	RELATED PARTY TRANSACTIONS	18
	',	(a) Policies and Procedures	18
		(b) Conflict of Interest	19
	5)	FAMILY, COMMERCIAL AND CONTRACTUAL RELATIONS	19
	6)	ALTERNATIVE DISPUTE RESOLUTION	20
	0,	ALIEMATIVE DISTOTE RESOLUTION	20
C.	ROARD	MEETINGS & ATTENDANCE	20
-	1)	SCHEDULEOF MEETINGS	20
	2)	DETAILS OF ATTENDANCE OF DIRECTORS	20
	3)	SEPARATE MEETING OF NON-EXECUTIVE DIRECTORS	21
	4)	QUORUM REQUIREMENT	21
	5)	ACCESS TO INFORMATION	21
	6)	EXTERNAL ADVICE	22
	7)	CHANGES IN EXISTING POLICIES	22
	"	CHANGES IN EXISTING FOLICIES	22
D.	REMUN	ERATION MATTERS	23
-	1)	REMUNERATION PROCESS	23
	2)	REMUNERATION POLICY AND STRUCTURE FOR DIRECTORS	24
	3)	AGGREGATE REMUNERATION	25
	4)	STOCK RIGHTS, OPTIONS AND WARRANTS	26
	5)	REMUNERATION OF MANAGEMENT	26
	3,	REMOREIATION OF MANAGEMENT	20
E.	BOARD	COMMITTEES	27
	1)	NUMBER OF MEMBERS, FUNCTIONS AND RESPONSIBILITIES	27
	2)	COMMITTEE MEMBERS	30
	3)	CHANGES IN COMMITTEE MEMBERS	32
	4)	WORK DONE AND ISSUES ADDRESSED	33
	5)	COMMITTEE PROGRAM	33
	3,	COMMITTEET NOONAMILLIANDE STATE OF THE STATE	33
F.	RISK MA	NAGEMENT SYSTEM	34
	1)	STATEMENT ON EFFECTIVENESS OF RISK MANAGEMENT SYSTEM	34
	2)	RISKPOLICY	34
	3)	CONTROL SYSTEM	36
	3,		30
G.	INTERN	AL AUDIT AND CONTROL	38
	1)	STATEMENT ON EFFECTIVENESS OF INTERNAL CONTROL SYSTEM	38
	2)	INTERNAL AUDIT	
	-/	(a) Role, Scope and Internal Audit Function	39
		(b) Appointment/Removal of Internal Auditor	

	(c) Reporting Relationship with the Audit Committee		40
**	(d) Resignation, Re-assignment and Reasons		40
	(e) Progress against Plans, Issues, Findings and		
	Examination Trends		40
	(f) Audit Control Policies and Procedures		41
	(g) Mechanisms and Safeguards		41
H.	ROLE OF STAKEHOLDERS	42	
l.		43	
J.	RIGHTS OF STOCKHOLDERS	45	
	1) RIGHT TO PARTICIPATE EFFECTIVELY IN STOCKHOLDERS' MEETINGS	45	
		49	
K.		51	
L.		51	
M.	BOARD, DIRECTOR, COMMITTEE AND CEO APPRAISAL	53	
N.	INTERNAL BREACHES AND SANCTIONS	53	

A. BOARD MATTERS

1) Board of Directors

Number of Directors per Articles of Incorporation	9	
Actual number of Directors for the year	9	

^{*}On January 13, 2015, the SEC approved the Company's Amendment of the Articles of Incorporation to increase the number of directors to 9.

(a) Composition of the Board

Complete the table with information on the Board of Directors:

Director's Name	Type [Execu tive (ED), Non- Executi ve (NED) or Indepe ndent Direct or (ID)]	If nominee , identify the principal	Nominator in the last election (if ID, state the relationship with the nominator)	Date first elected	Date last elected (if ID, state the number of years served as ID) ¹	Elected when (Annual /Special Meeting)	No. of years serve d as direct or
*Cesar C. Zalamea	NED		Nominations Committee	June 28, 2013	May 27, 2016	Annual Meeting	2yrs. 11 mos.
Macario U. Te	NED		Nominations Committee	June 28, 2013	May 27, 2016	Annual Meeting	2yrs. 11 mos
Marianne Dy	<u>NED</u>		Nominations Committee	September 19, 2014	May 27, 2016	Board Meeting	1 yr. 8 mos.
Carlos T. Ocampo	ID		Isidro C. Alcantara/no relation	August 2, 2013	May 27, 2016	Board Meeting	2 yrs. 9 mos.
Augusto Serafica	NED		Nominations Committee	June 28, 2013 BOD Mtg.	May 27, 2016	Annual Meeting	2yrs. 11 mos.
**Isidro C. Alcantara, Jr.	ED		Nominations Committee	August 2, 2013	May 27, 2016	Board Meeting	2 yrs. 9 mos.
***Reynato S. Puno	ID		Isidro C. Alcantara/no relation	November 14,2014	May 27, 2016	Annual Meeting	1 year 6 mos.
****Michael L. Escaler	NED		Nominations Committee	November 14, 2014	May 27, 2016	Annual Meeting	1 year 6 mos.
Manuel M. Lazaro	ID		Isidro C. Alcantara/no relation	May 27, 2016	May 27, 2016	Annual Meeting	0

^{*}resigned as president on September 19, 2014

^{**}appointed as president on September 19, 2014

^{***} resigned on September 19, 2014

 $^{^{\}mathrm{1}}$ Reckoned from the election immediately following January 2, 2012.

*****Messrs. Puno and Escaler were elected Directors on Nov. 14 2014 which took effect upon the SEC's approval of the Company's Amendment of the Articles of Incorporation to increase the number of Directors from 7 to 9 January 14, 2015.

Note: During the Annual Meeting on 14 November 2014, the shareholders elected Justice Reynato Puno (Independent director) and Michael Escaler (regular director) to take effect upon approval of the Company's amendment of the Articles of Incorporation increasing the number of directors from 7 to 9.

(b) Provide a brief summary of the corporate governance policy that the board of directors has adopted. Please emphasize the policy/ies relative to the treatment of all shareholders, respect for the rights of minority shareholders and of other stakeholders, disclosure duties, and board responsibilities.

The following are the policies adopted by the board as stated in the Corporation's Corporate Governance Manual (CG Manual), relative to the treatment of all shareholders, respect for the rights of minority shareholders and other stakeholders, disclosure duties, and board responsibilities:

Item 1.6.1 it is the Board's responsibility to foster the long-term success of the corporation, and to sustain its competitiveness and profitability in a manner consistent with its corporate objectives and the best interests of its stockholders and other stakeholders. The Board should formulate the corporation's vision, mission, strategic objectives, policies and procedures that shall guide its activities, including the means to effectively monitor Management's performance.

Item 4. the Board shall respect the rights of the stockholders as provided for in the Corporation Code, namely the right to vote on all matters that require their consent or approval, pre-emptive right to all stock issuances of the corporation; right to inspect corporate books and records; right to information; right to dividends and appraisal rights.

Item 6, transparency and timely disclosure of pertinent information which include among others, earnings results, acquisition or disposition of assets, off balance sheet transactions, related party transactions, and direct and indirect remuneration of members of the Board and Management. All such information should be disclosed through the appropriate exchange mechanisms and submissions to the Commission.

(c) How often does the Board review and approve the vision and mission?

The Board conducts a review of the corporation's vision and mission from time to time, as may be needed.

(d) Directorship in Other Companies

(i) Directorship in the Company's Group²

Identify, as and if applicable, the members of the company's Board of Directors who hold the office of director in other companies within its Group:

Director's Name	Corporate Name of the Group Company	Type of Directorship (Executive, Non-Executive, Independent). Indicate if director is also the Chairman.
Cesar C. Zalamea	Marcventures Mining and Development Corp (MMDC)	Non-Executive Director-Chairman
Isidro C. Alcantara, Jr.	Marcventures Mining and Development Corp (MMDC)	Non-Executive Director-Vice Chairman

² The Group is composed of the parent, subsidiaries, associates and joint ventures of the company.

(ii) Directorship in Other Listed Companies

Identify, as and if applicable, the members of the company's Board of Directors who are also directors of publicly-listed companies outside of its Group:

Director's Name	Name of Listed Company	Type of Directorship (Executive, Non-Executive, Independent). Indicate if director is also the Chairman.
Cesar C. Zalamea	Bright Kindle Resources & Investment Inc. Benguet Corp.	Chairman of the Board Non-Executive Director
Macario U. Te	Benguet Corporation Bright Kindle Resources & Investment Inc.	Non-Executive Director Non-Executive Director
Isidro Alcantara, Jr.	Benguet Corporation Bright Kindle Resources & Investment Inc. AG Finance	Executive Director Executive Director Non-Executive Director
Carlos T. Ocampo	Bright Kindle Resources & Investment Inc.	Independent Director
Augusto Serafica, Jr.	Premiere Horizon, Bright Kindle Resources & Investment Inc.	Chairman & President Non-Executive Director
Reynato S. Puno	San Miguel Corp.	Independent Director
Michael Escaler	Lorenzo Shipping Co.	Director
Manuel M. Lazaro	Bright Kindle Resources & Investment Inc. AG Finance	Independent Director Independent Director

(iii) Relationship within the Company and its Group

Provide details, as and if applicable, of any relation among the members of the Board of Directors, which links them to significant shareholders in the company and/or in its group:

Director's Name	Name of the Significant Shareholder	Description of the relationship
Marianne Dy	Dy Chi Hing† Sonia T. Techico	Father Mother

^{*}Deceased

(iv) Has the company set a limit on the number of board seats in other companies (publicly listed, ordinary and companies with secondary license) that an individual director or CEO may hold simultaneously? In particular, is the limit of five board seats in other publicly listed companies imposed and observed? If yes, briefly describe other guidelines:

Although the Corporation's CG Manual provides that the Board may consider the adoption of guidelines on the number of directorships its members can hold in stock and non-stock corporations, no limit has been set. The Board believes the capacity of its directors to diligently and efficiently perform their duties and responsibilities to the boards have not been compromised.

	Guidelines	Maximum Number of Directorships in other companies
Executive Director	NA	• NA
Non-Executive Director	NA	NA

CEO	NA	NA`

(e) Shareholding in the Company

Complete the following table on the members of the company's Board of Directors who directly and indirectly own shares in the company:

Name of Director	Number of Direct shares	Number of Indirect shares / Through (name of record owner)	% of Capital Stock
Cesar C. Zalamea	1,000	NA	0.00%
Macario U. Te	1,000	NA	0.00%
Marianne Dy	1	5,999,999(Lodged)	0.33%
Isidro C. Alcantara, Jr.	2,000	5,100,000 (Lodged)	0.22%
Augusto C. Serafica, Jr.	10,000	NA	0.00%
Carlos T. Ocampo	1,000	NA	0.00%
Reynato S. Puno	1	NA	0.00%
Michael L. Escaler	1	NA	0.00%
Manuel M. Lazaro	1	NA	0.00%
TOTAL			

2) Chairman and CEO

(a)	Do different persons assume the role of Chairman of the Board of Directors and CEO? If no, describe the
	checks and balances laid down to ensure that the Board gets the benefit of independent views.

Yes No No

Identify the Chair and CEO:

identity the chair and ceo.		
Chairman of the Board	Cesar C. Zalamea	
CEO/President	Isidro Alcantara, Jr	

The Board Committees which recommend actions to be taken by the Board, have independent directors as either Chairman or members and this ensure that the Board gets the benefit of independent views.

(b) Roles, Accountabilities and Deliverables

Define and clarify the roles, accountabilities and deliverables of the Chairman and CEO. The summary of the roles, accountabilities of the Chairman and Chief Executive Officer as defined in the Corporation's Amended by-laws and Revised Manual of Corporate Governance is stated below

	Chairman	Chief Executive Officer
Role	 Preside at the meeting of the Directors and Stockholders Ensure that the meetings of the Board are held in accordance with the by-laws or as the Chair may deem necessary; Supervise the preparation of the agenda of the meeting in coordination with the Corporate Secretary, taking into consideration the suggestions of the CEO, Management and the directors; and Maintain qualitative and timely lines of communication and information between the Board and Management. 	 The President shall be the Chief Executive Officer of the Company. In the absence of the Chairman of the Board, preside at all meetings of the Board of Directors Act as temporary Chairman at and call to order all meetings of the stockholders of the Company. He shall have general supervision of the business affairs and property of the Company, and over its several officers and employees. He shall see that all orders and resolutions of the Board of Directors are carried into effect. He shall do and perform such other duties or from time to time may be assigned to him by the Board of Directors.

Accountabilities	The chairman is accountable to all the shareholders of the Corporation.	The CEO is accountable to the Board of Directors in carrying out the corporate mission and goals.
Deliverables	Same as role	 Develop corporate objectives and policies and formulate plans and programs for the approval of the Board. Have general supervision of the business affairs and property of the Company. Ensures that the Company's policies are implemented Submit to the Board of Directors as soon as may be after the close of the fiscal year, and to the stockholders of each annual meeting, a complete report of the operations

3) Explain how the board of directors plans for the succession of the CEO/Managing Director/President and the top key management positions?

The Board understands the need to ensure that the Board and executive management are always well provided with the right people in terms of skills and experience, to deliver the Company's strategy. Board composition is regularly reviewed to ensure the Board is refreshed progressively. Factors considered include length of tenure, background, experience, including industry knowledge, and diversity.

The Board and Nominations & Compensation Committee are responsible for both executive and non-executive Director Succession planning and recommend new appointments to the Board.

4) Other Executive, Non-Executive and Independent Directors

<u>Does the company have a policy of ensuring diversity of experience and background of directors in the board?</u>
<u>Please explain.</u>

The company does not have a board diversity policy. The board ensures it maintains high-caliber members of mostly broad range of senior individuals within the business to take on additional roles to gain valuable board experience.

<u>Does it ensure that at least one non-executive director has an experience in the sector or industry the company belongs to? Please explain.</u>

The board has more than one non- executive director with experience in the sector or industry the Company belongs to. Messrs., Macario Te, Augusto Serafica, Jr., Carlos Ocampo, Reynato Puno Michael Escaler and Manuel Lazaro are also board members of companies listed with the Philippine Stock Exchange.

<u>Define and clarify the roles, accountabilities and deliverables of the Executive, Non-Executive and Independent Directors:</u>

	Executive	Non-Executive	Independent Director
	The executive director is a director who performs any work related to operations and is an officer of the company	A non-executive director is a director who does not perform any work related to operations	An independent director is a person who is independent of management
Accountabilities	Executive Directors are accountable to the Board of Directors as they are involved in the day to day activities of the corporation	Non-Executive Directors and independent director are accountable to the shareholders of the corporation as the are responsible for fostering the long term success of the corporation and to sustain its competitiveness and profitability.	

The director assumes the duties and responsibilities of the officer position to which he is appointed.

The role of the board of Directors, whether ,Executive, Non-Executive or independent are stated in the Revised Manual of Corporate Governance as follows:

Responsibilities, Duties and Functions of the Board

General Responsibility

It is the Board's responsibility to foster the long-term success of the corporation, and to sustain its competitiveness and profitability in a manner consistent with its corporate objectives and the best interests of its stockholders and other stakeholders.

The Board should formulate the corporation's vision, mission, strategic objectives, policies and procedures that shall guide its activities, including the means to effectively monitor Management's performance.

Duties and Functions

- o ensure a high standard of best practice for the Corporation, its stockholders and other stakeholders, the Board should conduct itself with honesty and integrity in the performance of, among others, the following duties and functions:
 - Implement a process for the selection of directors who can add value and contribute independent judgment to the formulation of sound corporate strategies and policies.
 Appoint competent, professional, honest and highly-motivated management officers.
 Adopt an effective succession planning program for Management.
 - Provide sound strategic policies and guidelines to the corporation on major capital expenditures. Establish programs that can sustain its long-term viability and strength.
 Periodically evaluate and monitor the implementation of such policies and strategies, including the business plans, operating budgets and Management's overall performance.
 - Ensure the corporations faithful compliance with all applicable laws, regulations and best business practices
 - Establish and maintain an investor relations program that will keep the stockholders informed of important developments in the corporation. If feasible, the corporations CEO or chief financial officer shall exercise oversight responsibility over this program.
 - Identify the sectors in the community in which the Corporation operates or are directly affected by its operations, and formulate a clear policy of accurate, timely and effective communication with them.
 - Adopt a system of check and balance within the Board. A regular review of the
 effectiveness of such system should be conducted to ensure the integrity of the decisionmaking and reporting processes at all times. There should be a continuing review of the
 corporations internal control system in order to maintain its adequacy and effectiveness.
 - Identify key risk areas and performance indicators and monitor these factors with due diligence to enable the corporation to anticipate and prepare for possible threats to its operational and financial viability.
 - Formulate and implement policies and procedures that would ensure the integrity and transparency of related party transactions between and among the corporation and its parent company, joint ventures, subsidiaries, associates, affiliates, major stockholders, officers and directors, including their spouses, children and dependent siblings and parents, and of interlocking director relationships by members of the Board.
 - Constitute an Audit Committee and such other committees it deems necessary to assist the Board in the performance of its duties and responsibilities.
 - Establish and maintain an alternative dispute resolution system in the corporation that can amicably settle conflicts or differences between the corporation and its stockholders, and the corporation and third parties, including the regulatory authorities.
 - Meet at such times or frequency as may be needed. The minutes of such meetings should be duly recorded. Notice, quorum and voting requirements for the meeting, including attendance by teleconference facility, shall be subject to the requirements of

Role

the By-laws, the Corporation Code and applicable regulations of the Securities and Exchange Commission. Independent views during Board meetings should be encouraged and given due consideration.

- Keep the activities and decisions of the Board within its authority under the articles of incorporation and by-laws, and in accordance with existing laws, rules and regulations.
- Appoint a Compliance Officer who shall have the rank of at least vice president, In the absence of such appointment, the Corporate Secretary, preferably a lawyer, shall act as Compliance Officer

Specific Duties and Responsibilities of a Director

A director's office is one of trust and confidence. A director should act in the best interest of the corporation in a manner characterized by transparency, accountability and fairness. He should also exercise leadership, prudence and integrity in directing the corporation towards sustained progress.

A director should observe the following norms of conduct:

Conduct fair business transactions with the corporation, and ensure that his personal interest does not conflict with the interests of the corporation.

The basic principle to be observed is that a director should not use his position to profit or gain some benefit or advantage for himself and/or his related interests. He should avoid situations that may compromise his impartiality. If an actual or potential conflict of interest may arise on the part of a director, he should fully and immediately disclose it and should not participate in the decision-making process. A director who has a continuing material conflict of interest

should seriously consider resigning from his position.

A conflict of interest shall be considered material if the director's personal or business interest is antagonistic to that of the corporation, or stands to acquire or gain financial advantage at the expense of the corporation.

Devote the time and attention necessary to properly and effectively perform his duties and responsibilities.

A director should devote sufficient time to familiarize himself with the corporation's business. He should be constantly aware of and knowledgeable with the corporation's operations to enable him to meaningfully contribute to the Board's work. He should attend and actively participate in Board and committee meetings, review meeting materials and, if called for, ask questions or seek explanation.

Act judiciously.

Before deciding on any matter brought before the Board, a director should carefully evaluate the issues and, if necessary, make inquiries and request clarification.

Exercise independent judgment.

A director should view each problem or situation objectively. If a disagreement with other directors arises, he should carefully evaluate and explain his position. He should not be afraid to take an unpopular position. Corollarily, he should support plans and ideas that he thinks are beneficial to the corporation.

Have a working knowledge of the statutory and regulatory requirements that affect the corporation, including its articles of incorporation and by-laws, the rules and regulations of the Commission and, where applicable, the requirements of relevant regulatory agencies.

A director should also keep abreast with industry developments and business trends in order to promote the corporation's competitiveness.

Observe confidentiality.

A director should keep secure and confidential all non-public information he may acquire or learn by reason of his position as director. He should not reveal confidential information to unauthorized persons without the authority of the Board.

Ensure the continuing soundness, effectiveness and adequacy of the Corporation's control environment.

Internal Control Responsibilities of the Board

The control environment of the corporation consists of (a) the Board which ensures that the corporation is properly and effectively managed and supervised; (b) a Management that actively manages and operates the corporation in a sound and prudent manner; (c) the organizational and procedural controls supported by effective management information and risk management reporting systems; and (d) an independent audit mechanism to monitor the adequacy and effectiveness of the corporation's governance, operations, and information systems, including the reliability and integrity of financial and operational information, the effectiveness and efficiency of operations, the safeguarding of assets, and compliance with laws, rules, regulations and contracts.

The minimum internal control mechanisms for the performance of the Board's oversight responsibility may include:

Definition of the duties and responsibilities of the CEO who is ultimately accountable for the corporation's organizational and operational controls; Selection of the person who possesses the ability, integrity and expertise essential for the position of CEO;

Evaluation of proposed senior management appointments; Selection and appointment of qualified and competent management officers; And Review of the corporation's human resource policies, conflict of interest situations, compensation program for employees, and management succession plan.

Deliverables

- The Board of Directors should develop long term strategies for the Company that will lead to improved shareholders value
- Implement a process for the selection of directors who can add value and contribute independent judgment to the formulation of sound corporate strategies and policies.
 Appoint competent, professional, honest and highly-motivated management officers.
 Adopt an effective succession planning program for Management.
- Provide sound strategic policies and guidelines to the corporation on major capital
 expenditures. Establish programs that can sustain its long-term viability and strength.
 Periodically evaluate and monitor the implementation of such policies and strategies,
 including the business plans, operating budgets and Management's overall performance.
- Ensure the corporations faithful compliance with all applicable laws, regulations and best business practices
- Establish and maintain an investor relations program that will keep the stockholders informed of important developments in the corporation. If feasible, the corporations CEO or chief financial officer shall exercise oversight responsibility over this program.
- Identify the sectors in the community in which the corporation operates or are directly affected by its operations, and formulate a clear policy of accurate, timely and effective communication with them.
- Adopt a system of check and balance within the Board. A regular review of the
 effectiveness of such system should be conducted to ensure the integrity of the decisionmaking and reporting processes at all times. There should be a continuing review of the
 corporations internal control system in order to maintain its adequacy and effectiveness.
- Identify key risk areas and performance indicators and monitor these factors with due
 diligence to enable the corporation to anticipate and prepare for possible threats to its
 operational and financial viability.
- Formulate and implement policies and procedures that would ensure the integrity and

transparency of related party transactions between and among the corporation and its parent company, joint ventures, subsidiaries, associates, affiliates, major stockholders, officers and directors, including their spouses, children and dependent siblings and parents, and of interlocking director relationships by members of the Board.

- Constitute an Audit Committee and such other committees it deems necessary to assist the Board in the performance of its duties and responsibilities.
- Establish and maintain an alternative dispute resolution system in the corporation that can amicably settle conflicts or differences between the corporation and its stockholders, and the corporation and third parties, including the regulatory authorities.
- Meet at such times or frequency as may be needed. The minutes of such meetings should be duly recorded. Notice, quorum and voting requirements for the meeting, including attendance by teleconference facility, shall be subject to the requirements of the By-laws, the Corporation Code and applicable regulations of the Securities and Exchange Commission. Independent views during Board meetings should be encouraged and given due consideration.
- Keep the activities and decisions of the Board within its authority under the articles of incorporation and by-laws, and in accordance with existing laws, rules and regulations.
- Appoint a Compliance Officer who shall have the rank of at least vice president, In the absence of such appointment, the Corporate Secretary, preferably a lawyer, shall act as compliance Officer

Provide the company's definition of "independence" and describe the company's compliance to the definition.

Independent director means a person who, apart from his fees and shareholdings, is independent of management and free from any business or other relationship which could, or could reasonably be perceived to, materially interfere with his exercise of independent judgment in carrying out his responsibilities as a director in any corporation that meets the requirements of Section 17.2 of the Securities Regulation Code and includes, among others, any person who:

- i. Is not a director or officer or substantial stockholder of the corporation or of its related companies or any of its substantial shareholders (other than as an independent director of any of the foregoing);
- ii. Is not a relative of any director, officer or substantial shareholder of the corporation, any of its related companies or any of its substantial shareholders. For this purpose, relatives includes spouse, parent, child, brother, sister, and the spouse of such child, brother or sister;
- iii. Is not acting as a nominee or representative of a substantial shareholder of the corporation, any of its related companies or any of its substantial shareholders;
- iv. Has not been employed in any executive capacity by that public company, any of its related companies or by any of its substantial shareholders within the last five (5) years;
- v. Is not retained as professional adviser by that public company, any of its related companies or any of its substantial shareholders within the last five (5) years, either personally of through his firm;
- vi. Has not engaged and does not engage in any transaction with the corporation or with any of its related companies or with any of its substantial shareholders, whether by himself or with other persons or through a firm of which he is a partner or a company of which he is a director or substantial shareholder, other than transactions which are conducted at arms length and are immaterial or insignificant

The Corporation's election of its Independent Directors is in accordance with SEC Memorandum Circular No. 16, Series of 2002

Does the company have a term limit of five consecutive years for independent directors? If after two years, the company wishes to bring back an independent director who had served for five years, does it limit the term for no more than four additional years? Please explain.

The Corporation's term limit for Independent Directors is in accordance with SEC Memorandum Circular No.19 Series of 2016, which states in part that the Board's independent directors should serve for a maximum cumulative term of nine years. After which, the independent director should be perpetually barred from re-election as such in the same company, but may continue to qualify for nomination and election as a non-independent director. In the instance that a company wants to retain an independent director who has served for nine years, the Board should provide meritorious justification/s and seek shareholders' approval during the annual shareholders' meeting.

5) Changes in the Board of Directors (Executive, Non-Executive and Independent Directors)

(a) Resignation/Death/Removal

Indicate any changes in the composition of the Board of Directors that happened during the period: No changes in the composition of the Board of Directors during the period covered.

(b) Selection/Appointment, Re-election, Disqualification, Removal, Reinstatement and Suspension

Describe the procedures for the selection/appointment, re-election, disqualification, removal, reinstatement and suspension of the members of the Board of Directors. Provide details of the processes adopted (including the frequency of election) and the criteria employed in each procedure:

Procedure	Process Adopted	Criteria
a. Selection/Appointment		
(i) Executive Directors	The Nominations Committee screens the Directors named for election. The Nominations Committee determines that the candidates possess all the qualifications and none the disqualifications as director or independent director. The seven (7) directors shall be stockholders and shall be elected annually by the stockholders owning majority of the outstanding capital stock for a term of one (1) year and shall serve until the election and qualification of their successors. The election of the board of directors for the current fiscal year will be taken up and all stockholders have the right to cumulate their votes in favor of their chosen nominees for director in accordance with Section 24 of the Corporation Code. The total number of votes cast by such stockholder should not exceed the number of shares owned by him as shown in the books of the corporation multiplied by the whole number of directors to be elected. Any vacancy in the board of directors other than removal or expiration of term may be filled by a majority vote of the remaining members at a meeting called for that purpose if they still constitute a quorum, and the director or directors so chosen shall serve for the unexpired term.	
(ii) Non-Executive Directors	The process adopted is the same as stated above	The criteria for the election and appointment for all directors in general, are enumerated in item 1.4 of the Company's Revised CG Manual
(iii) Independent Directors	The nomination and election of	Corporation's election of its

	independent diseases to U.L.	I land an and disast Disasts at the second
	independent director shall be in accordance with Section 38, as amended of Republic Act 8799 or the Securities Regulation Code. The process adopted is the same as stated above	Independent Directors is in accordance with SEC Memorandum Circular No. 16, Series of 2002
b. Re-appointment		
(i) Executive Directors (ED)	The process adopted for reappointment is the same as above.	The Board observes the same criteria enumerated in item 1.4 of the Company's CG Manual provided that the candidate has not engaged in any activity under existing rules which disqualifies a him from being re- appointed as ED in the company.
(ii) Non-Executive Directors (NED)	The process adopted for reappointment is the same as above.	The criteria for the election and appointment for all directors in general, are enumerated in item 1.4 of the Company's Revised CG Manual
(iii) Independent Directors	Re- appointment of ID is in accordance with SEC Memorandum Circular No.9 Series of 2011 The process adopted for reappointment is the same as above.	The Corporation's re- election of its Independent Directors is is in accordance with SEC Memorandum Circular No. 16, Series of 2002 provided that the candidate has not engaged in any activity under existing rules which disqualifies him from being reappointed as ID in the company.
c. Permanent Disqualification		
(i) Executive Directors	Any vacancy in the board of directors due to permanent disqualification may be filled by a majority vote of the remaining members thereof at a meeting called for that purpose if they still constitute a quorum, and the director or directors so chosen shall serve for the unexpired term.	Grounds for permanent disqualification for all directors in general are enumerated in item 1.5.1 of the Company's CG Manual
(ii) Non-Executive Directors	The process adopted is the same as above.	Grounds for permanent disqualification for all directors in general are enumerated in item 1.5.1 of the Company's CG Manual
(iii) Independent Directors	The process adopted is the same as above.	Grounds for permanent disqualification for all directors in general are enumerated in item 1.5.1 of the Company's CG Manual
d. Temporary Disqualification		
(i) Executive Directors	Any vacancy in the board of directors due to temporary disqualification may be filled by a majority vote of the remaining members at a meeting called for that purpose if they still constitute a quorum, and the director	Grounds for temporary disqualification for all directors in general are enumerated in item 1.5.2 of the Company's CG Manual

•	or directors so chosen shall serve for the unexpired term.	
(ii) Non-Executive Directors	The process adopted is the same as above.	Grounds for temporary disqualification for all directors in general are enumerated in item 1.5.2 of the Company's CG Manual
(iii) Independent Directors	The process adopted is the same as above.	SEC Memorandum Circular No.9 Series of 2011 states that after serving for a total of 10 years, the ID can no longer be elected as such in the same company any time in the future. The other grounds for permanent disqualification for all directors in general are enumerated in item 1.5.2 of the Company's CG Manual
e. Removal		
(i) Executive Directors	Section 2 of the Amended By-laws of the Company provides: Officers shall be elected by each new Board at the first meeting after its election. Every officer other than the chairman and the president of the board who may be removed or suspended for reasonable or just cause, shall be subject to removal at any time by the Board of Directors, but all officers, unless removed, shall hold office until their successors are appointed. If any vacancy shall occur among the officers of the Company, such vacancy shall be filled by the Board of Directors.	
(ii) Non-Executive Directors	The process adopted is the same as above.	
(iii) Independent Directors	The process adopted is the same as above.	
f. Re-instatement		on the second se
(i) Executive Directors		
(ii) Non-Executive Directors	The process adopted is the same as	
(iii) Independent Directors	above.	
g. Suspension		
(i) Executive Directors		
(ii) Non-Executive Directors	The process adopted is the same as	
(iii) Independent Directors	above.	

Voting Result of the last Annual General Meeting (May 27, 2016)

Name of Director	Votes Received
Cesar Zalamea	78.46%
Macario U. Te	78.46%
Isidro C. Alcantara, Jr.	78.46%

Augusto Serafica	78.46%
Marianne Dy	78.46%
Carlos Alfonso T. Ocampo (Independent Director)	78.46%
Justice Reynato S. Puno (Independent Director)	78.46%
Michael L. Escaler	78.46%
Manuel M. Lazaro (Independent Director)	78.46%

6) Orientation and Education Program

(a) Disclose details of the company's orientation program for new directors, if any.

The Company does not have an orientation program for new directors. The Chairman and board have a responsibility to ensure that first-time directors are given proper support in learning their role so that they can get up to speed as quickly as possible

- (b) State any in-house training and external courses attended by Directors and Senior Management for the past three (3) years:
- (c) Continuing education programs for directors: programs and seminars and roundtables attended during the year. None

All Directors and Officers of the Company have taken the required Corporate Governance Seminar.

Name of Director/Officer	Date of Training	Program	Name of Training Institution Center for Training & Development	
Isidro C. Alcantara, Jr. President/Director	August 19, 2016	Corporate Governance Seminar		
Augusto Antonio C. Serafica, Jr. Director	December 08, 2016	Corporate Governance Seminar	ROAM, Inc.	
Macario U. Te	August 19, 2016	Corporate Governance	Center for Training &	
Director		Seminar	Development	
Manuel M. Lazaro	August 19, 2016	Corporate Governance Seminar	Center for Training & Development	
Cesar Zalamea/Chairman	August 19, 2016	Corporate Governance Seminar	Center for Training & Development	
Marianne Regina Dy	August 19, 2016	Corporate Governance	Center for Training &	
Director		Seminar	Development	
Carlos Alfonso T. Ocampo	September 09,	Corporate Governance	ROAM	
Director	2016	Seminar	September 09, 2016	
Justice Reynato S. Puno	August 19, 2016	Corporate Governance	Center for Training &	
Director		Seminar	Development	
Michael L. Escaler	August 19, 2016	Corporate Governance	Center for Training &	
Director		Seminar	Development	
Roberto V. San Jose	August 19, 2016	Corporate Governance	Center for Training &	
Corporate Secretary		Seminar	Development	
Ana Maria Katigbak	September 16,	Corporate Governance	Institute of Corporate	
Asst. Corporate Secretary	2016	Seminar	Directors	
Diane Madelyn Ching	August 19, 2016	Corporate Governance	Center for Training &	
Asst. Corporate Secretary		Seminar	Development	
Rolando S. Santos	August 19, 2016	Corporate Governance	Center for Training &	
SVP Finance/Treasurer		Seminar	Development	
Reuben F. Alcantara	August 19, 2016	Corporate Governance	Center for Training &	
VP Marketing		Seminar	Development	

Rhodel B. Salvador	August 10, 2016	Corporate Governance	Center for Training &
AVP Finance	August 19, 2016	Seminar	Development

B. CODE OF BUSINESS CONDUCT & ETHICS

Discuss briefly the company's policies on the following business conduct or ethics affecting directors, senior management and employees:

Due to the change of Management, the Company is in the process of updating and finalizing its ethics code and continues to; adhere to the rules and regulations under the Corporation Code and to the principles, standards, and requirements of good corporate governance.

Records with the PSE and SEC would show that the Company has maintained long-standing ethical traditions as one of the first publicly listed companies in 1958.

	Business Conduct & Ethics	Directors	Senior Management	Employees		
(a)	Conflict of Interest		To be formalized			
(b)	Conduct of Business and Fair Dealings		To be formalize	d		
(c)	Receipt of gifts from third parties		To be formalize	d		
(d)	Compliance with Laws & Regulations	In Place				
(e)	(e) Respect for Trade Secrets/Use of Non-public Information To be formalized		d			
(f)	Use of Company Funds, Assets and Information		To be formalize	d		
(g) Employment & Labor Laws & Policies		In Place				
(h) Disciplinary action In Place						
(i)	i) Whistle Blower To be formalized		b			
(j)	Conflict Resolution	In Place				

Has the code of ethics or conduct been disseminated to all directors, senior management and employees?

YES.

2) Discuss how the company implements and monitors compliance with the code of ethics or conduct.

The company included in its Code of Conduct the system for administrative disciplinary actions on Code of Conduct and other Policy violations by employees and officers of the company. The procedure of these administrative cases has also been outlined in its Code of Conduct, which complies with the due process requirements of the law, including the issuance of notices and conducting of hearings, as initiated by the Management and within the timelines set by the law. A Grievance Committee and Labor Management Committee was also established to bridge the gap and issues between Labor and Management involving relevant matters that affect employment. The latter two committees are proportionately and jointly represented by members of the Management and Labor.

3) Related Party Transactions

(a) Policies and Procedures

Describe the company's policies and procedures for the review, approval or ratification, monitoring and recording of related party transactions between and among the company and its parent, joint ventures, subsidiaries, associates, affiliates, substantial stockholders, officers and directors, including their spouses, children and dependent siblings and parents and of interlocking director relationships of members of the Board.

The company has no definite policy regarding Related Party transactions. These transactions are reviewed by the board for approval and disclosed in the Company's Annual report and Financial Statements.

Related Party Transactions	Policies and Procedures		
(1) Parent Company	NONE		
(2) Joint Ventures	NONE		
(3) Subsidiaries	NONE		
(4) Entities Under Common Control	NONE		
(5) Substantial Stockholders	NONE		
(6) Officers including spouse/children/siblings/parents	NONE		
(7) Directors including spouse/children/siblings/parents	NONE		
(8) Interlocking director relationship of Board of Directors	NONE		

(b) Conflict of Interest

(i) Directors/Officers and 5% or more Shareholders

<u>Identify any actual or probable conflict of interest to which directors/officers/5% or more shareholders may be involved.</u>

The Company is not aware of any conflict of interest exists to which directors/officers/5% or more shareholders may be involved.

	Details of Conflict of Interest (Actual or Probable)
Name of Director/s	NA
Name of Officer/s	NA
Name of Significant Shareholders	NA

(ii) Mechanism

<u>Describe the mechanism laid down to detect, determine and resolve any possible conflict of interest between the company and/or its group and their directors, officers and significant shareholders.</u>

	Directors/Officers/Significant Shareholders		
Company	The Company's Revised Manual on Corporate Governance provides:		
Group	"The Board shall make available, at the option of a shareholder, an alternative dispute mechanism to resolve intra-corporate disputes in an amicable and effective manner" (Under Item 13.1.6, 2 nd to the last paragraph on Promoting Shareholder Rights)		

4) Family, Commercial and Contractual Relations

(a) Indicate, if applicable, any relation of a family,³ commercial, contractual or business nature that exists between the holders of significant equity (5% or more), to the extent that they are known to the company:

Names of Related	Type of Relationship	Brief Description of the
Significant Shareholders	Type of Relationship	Relationship
Dy Chi Hing	Family	Mr. Dy Chi Hing is the father of
Dy Chi Hing	Family	Marianne Dy, Director of MHI

(b) Indicate, if applicable, any relation of a commercial, contractual or business nature that exists between the holders of significant equity (5% or more) and the company:

³ Family relationship up to the fourth civil degree either by consanguinity or affinity.

Names of Related Significant Shareholders	Type of Relationship	Brief Description of the Transaction	

(c) Indicate any shareholder agreements that may impact on the control, ownership and strategic direction of the company:

Name of Shareholders	% of Capital Stock affected (Parties)	Brief Description of the Transaction		
NA	NA	NA		
NA	NA	NA		

5) Alternative Dispute Resolution

Describe the alternative dispute resolution system adopted by the company for the last three (3) years in amicably settling conflicts or differences between the corporation and its stockholders, and the corporation and third parties, including regulatory authorities.

Dispute resolution is taken up during Board meetings.

	Alternative Dispute Resolution System				
Corporation & Stockholders	The Company's Revised Manual on Corporate				
Corporation & Third Parties	Governance provides:				
Corporation & Regulatory Authorities	"The Board shall make available, at the option of a shareholder, an alternative dispute mechanism to resolve intra-corporate disputes in an amicable and effective manner" (Under Item 13.1.6, 2 nd to the last paragraph on Promoting Shareholder Rights)				

C. BOARD MEETINGS & ATTENDANCE

1) Are Board of Directors' meetings scheduled before or at the beginning of the year? Board meetings are scheduled at the beginning of the year.

2) Attendance of Directors (For the Year 2016)

Board	Name	Date of Election	No. of Meetin gs Held during the year	No. of Meetin gs Attend ed	%
Chairman	Cesar C. Zalamea	November 14, 2014	4	4	100
Independent Director	Manuel M. Lazaro	May 27, 2016	3	2	66
Member	Isidro C. Alcantara, Jr.	November 14, 2014	4	4	100
Member	Macario U. Te	November 14, 2014	4	2	50
Member	Marianne Regina T. Dy	November 14, 2014	4	4	100
Member	Augusto C. Serafica, Jr.	November 14, 2014	4	4	100
Independent Director	Carlos Alfonso T. Ocampo •	November 14, 2014	4	4	100
Member	Michael L.	November	4	2	50

	Escaler	14, 2014* `			
Independent Director	Reynato S. Puno	November 14, 2014)*	4	2	50

^{*} Effective on Jan 13, 2015 after the approval of the Company's Articles of Incorporation increasing the number of directors from 7 to 9

3) Do non-executive directors have a separate meeting during the year without the presence of any executive? If yes, how many times?

NEDs who are also members of other board committees conduct separate meetings in their respective committees.

4) Is the minimum quorum requirement for Board decisions set at two-thirds of board members? Please explain.

The company's Amended Articles of Incorporation sets the number of board members to nine (9). A quorum constitutes majority of the board.

5) Access to Information

(a) How many days in advance are board papers⁴ for board of directors meetings provided to the board?

Ideally, materials should be sent out a week in advance or a minimum of 3 days to give the board enough time to review matters to be discussed.

(b) Do board members have independent access to Management and the Corporate Secretary?

The Company's CG Manual provides that members of the Board be given independent access to Management and the Corporate Secretary.

(c) State the policy of the role of the company secretary. Does such role include assisting the Chairman in preparing the board agenda, facilitating training of directors, keeping directors updated regarding any relevant statutory and regulatory changes, etc.?

SECTION 8 of the Articles on Incorporation states:

The Secretary shall keep the minutes of all meetings of the , stockholders, of the Board of Directors and of all committees in a book or books kept for that purpose and shall furnish a copy of all such minutes to the President of the Company. In addition thereto, he shall perform such other duties as the Board of Directors may from time to time direct. He shall keep in safe custody the seal of he Company, and when authorized by the Board of Directors, he shall affix such seal to any instrument requiring the same. The corporate seal of the Company so affixed shall always be attested by the signature of the Secretary or an assistant secretary. The Secretary shall have charge of the stock certificate book and such other books and papers as the Board may direct. He shall attend to the giving and serving, of all notices, and he shall have such other powers and perform such other duties as pertain to his office or as the Board of Directors may from time to time prescribe. In case of the absence of the Secretary, or of his inability to act, The Assistant Secretary or, if there be more than one, such assistant secretary as the Board of Directors may designate, shall have all the foregoing duties and powers.

ITEM 1.12 (Now ITEM 1.4.1 of the Revised Manual) of the CG Manual States:

The Corporate Secretary, who should be a Filipino citizen and a resident of the Philippines, is an officer of the corporation. He should:

⁴ Board papers consist of complete and adequate information about the matters to be taken in the board meeting. Information includes the background or explanation on matters brought before the Board, disclosures, budgets, forecasts and internal financial documents.

- Be responsible for the safekeeping and preservation of the integrity of the minutes of the meetings of the Board and its committees, as well as the other official records of the corporation;
- o Be loyal to the mission, vision and objectives of the corporation;
- o Work fairly and objectively with the Board, Management and stockholders;
- o Have appropriate administrative and interpersonal skills;
- o If he is not at the same time the corporation's legal counsel, be aware of the laws, rules and regulations necessary in the performance of his duties and responsibilities;
- o Have a working knowledge of the operations of the corporation;
- Inform the members of the Board, in accordance with the bylaws, of the agenda of their meetings and ensure that the members have before them accurate information that will enable them to arrive at intelligent decisions on matters that require their approval;
- Attend all Board meetings, except when justifiable causes, such as, illness, death in the immediate family and serious accidents, prevent him from doing so;
- o Ensure that all Board procedures, rules and regulations are strictly followed by the members;
- o If he is also the Compliance Officer, perform all the duties and responsibilities of the said officer as provided for in this Code.
- Issue a certification every January 30th of the year on the attendance of directors in meetings of the board of directors, countersigned by the Chairman of the Board (SEC Memorandum Circular No. 3, Series of 2007).

(d) Is the company secretary trained in legal, accountancy or company secretarial practices? Please explain should the answer be in the negative.

The Company's Corporate Secretary and Assistant Corporate Secretaries namely Roberto San Jose, Ana Katigbak and Diane Madelyn Ching respectively, are all practicing lawyers, the first two being Partners of Castillo Laman Tan Pantaleon & San Jose Law Firm.

(e) Committee Procedures

Disclose whether there is a procedure that Directors can avail of to enable them to get information necessary to be able to prepare in advance for the meetings of different committees:

Yes	X	No	١
.63		110	J

Committee	Details of the procedures	
Executive		
Audit	Notice of the meeting and related Agenda and meeting	
Nomination	materials (if any), are sent at least three days before the	
Remuneration	scheduled meeting date.	
Others (specify)		

6) External Advice

Indicate whether or not a procedure exists whereby directors can receive external advice and, if so, provide details:

Procedures	Details	
Legal Matters	Referred to the Company's Legal Counsel Castillo Laman Tan & San Jose Legal Firm	
Financial	Referred to The Company's External Auditors- Reyes Tacandong & Co.	
Stockholder Matters	Referred to The Company's Stock Transfer Agent- Stock Transfer Services, Inc. (STSI)	

7) Change/s in existing policies

Indicate, if applicable, any change/s introduced by the Board of Directors (during its most recent term) on existing policies that may have an effect on the business of the company and the reason/s for the change:

Existing Policies	Changes	Reason	
Corporate Address, Purpose & A) Amending Articles to change the Principal Office Address to 4 th Floor Citi Center, 8741 Paseo de Roxas, Makati City B) To include in its purpose the Issuance of Corporate Guarantees and sureties in favor of its subsidiaries and affiliates C) Increase the number of Directors from 7 to 9		the outstanding capital stock at their meeting held on November 14, 2014 and by the Board of Directors at their meeting held on March 21, 2014.	
Date of Annual Meeting	Amended By-Laws to reflect the change in the date of annual meeting to last Friday of May of each year; and b) to grant compensation to the members of the Board. The President and/or Chairman were further granted the authority to fix and determine such compensation in accordance with the provisions of the Corporation Code	Approved by the Stockholders owning at least two-thirds(2/3) of the outstanding capital stock at their meeting held on November 14, 2014 and by the Board of Directors at their meeting held on March 21, 2014.	
Increase of Capital Stock	Approval of the Amendment of the Articles of Incorporation to Increase the Authorized Capital Stock from PhP 2.0B to PhP 2.5B and to authorize the Company's Board of Directors to accept subscriptions of third parties to the increase, to determine the amount of common shares to be issued and the amount and form of payment thereon.	Approved by the Stockholders owning at least two-thirds(2/3) of the outstanding capital stock at their meeting held on May 27, 2016 and by the Board of Directors at their meeting held on April 6, 2016	

D. REMUNERATION MATTERS

1) Remuneration Process

Disclose the process used for determining the remuneration of the CEO and the four (4) most highly compensated management officers:

The Stockholders owning at least two-thirds(2/3) of the outstanding capital stock at their annual meeting held on November 14, 2014 and by the Board of Directors at their meeting on March 21, 2014 approved the amendment of the By-Laws to grant compensation to the members of the Board. The President and/or Chairman were further granted the authority to fix and determine such compensation in accordance with the provisions of the Corporation Code.

Sec. 30. Of the Corporation Code of the Philippines provides:

Compensation of directors. - In the absence of any provision in the by-laws fixing their compensation, the directors shall not receive any compensation, as such directors, except for reasonable per diems: Provided, however, that any such compensation other than per diems may be granted to directors by the vote of the stockholders representing at least a majority of the outstanding capital stock at a regular or special stockholders' meeting. In no case shall the total yearly compensation of directors, as such directors, exceed

ten (10%) percent of the net income before income tax of the corporation during the preceding year.

The Company's GG Manual Provides:

1.10 Remuneration of Directors and Officers

The levels of remuneration of the corporation should be sufficient to be able to attract and retain the services of qualified and competent directors and officers. A portion of the remuneration of executive directors may be structured or be based on corporate and individual performance.

Corporations may establish formal and transparent procedures for the development of a policy on executive remuneration or determination of remuneration levels for individual directors and officers depending on the particular needs of the corporation. No director should participate in deciding on his remuneration.

The corporation's annual reports and information and proxy statements shall include a clear, concise and understandable disclosure of all fixed and variable compensation that may be paid, directly or indirectly, to its directors and top four (4) management officers during the preceding fiscal year.

To protect the funds of a corporation, the Commission may, in exceptional cases, e.g. when a corporation is under receivership or rehabilitation, regulate the payment of the compensation, allowances, fees and fringe benefits to its directors and officers.

Process	CEO	Top 4 Highest Paid Management Officers	
(1) Fixed remuneration	The amounts reflected as compensation of the 4 highest paid management officers disclosed in the Company's annual report have been approved by the Company's Board of Directors.		
(2) Variable remuneration	NA		
(3) Per diem allowance	The amount of other compensation includes per diems of directors at the rate of P75,000.00 per director per meeting.		
(4) Bonus	NA		
(5) Stock Options and other financial instruments	NA		
(6) Others (specify)	NA NA		

2) Remuneration Policy and Structure for Executive and Non-Executive Directors

Disclose the company's policy on remuneration and the structure of its compensation package. Explain how the compensation of Executive and Non-Executive Directors is calculated.

The Stockholders owning at least two-thirds(2/3) of the outstanding capital stock at their annual meeting held on November 14, 2014 and by the Board of Directors at their meeting on March 21, 2014 approved the amendment of the By-Laws to to grant compensation to the members of the Board. The President and/or Chairman were further granted the authority to fix and determine such compensation in accordance with the provisions of the Corporation Code.

	Remuneration Policy	Structure of Compensation Packages	How Compensation is Calculated	
Executive Directors	Board_Approved	Board Approved	Board Approved	
Non-Executive Directors	Board Approved	Board Approved	Board Approved	

Do stockholders have the opportunity to approve the decision on total remuneration (fees, allowances, benefits-in-

kind and other emoluments) of board of directors? Provide details for the last three (3) years.

Remuneration Scheme	Date of Stockholders' Approval
The shareholders granted the authority to the President and/or Chairman to fix and determine compensation to the members of the Board in accordance with the provisions of the corporate code.	November 14, 2014

3) Aggregate Remuneration

Complete the following table on the aggregate remuneration accrued during the most recent year

Remuneration Item		Executive Directors	Non-Executive Directors (other than independent directors)	Independent Directors
(a)	Fixed Remuneration			
(b)	Variable Remuneration	NA	NA	NA
(c)	Per diem Allowance	P75,000.00 per director per meeting	P75,000.00 per director per meeting	P75,000.00 per director per meeting
(d)	Bonuses	NA	NA	NA
(e)	Stock Options and/or other financial instruments	NA	NA	NA
(f)	Others (Specify)	NA	NA	NA
	Total	The total (gross) amour	45,829,675 nt paid for all the MHI dire 2016	ectors for the year

	Other Benefits	Executive Directors	Non-Executive Director (other than independent directors)	Independent Directors
1)	Advances	NA	NA	NA
2)	Credit granted	NA	NA	NA
3)	Pension Plan/s contributions	NA	NA	NA
(d)	Pension Plans, Obligations incurred	NA	NA	NA
(e)	Life Insurance Premium	NA	NA	NA
(f)	Hospitalization Plan	NA	NA	NA
(g)	Car Plan	NA	NA	NA
(h)	Others (Specify)	NA	NA	NA
	, Total	NA	NA .	NA

4) Stock Rights, Options and Warrants

(a) Board of Directors

Complete the following table, on the members of the company's Board of Directors who own or are entitled to stock rights, options or warrants over the company's shares:

Although the Stock Option Committee has been appointed by the Board, no formal program has been implemented yet.

Director's Name	Number of Direct Option/Rights/ Warrants	Number of Indirect Option/Rights/ Warrants	Number of Equivalent Shares	Total % from Capital Stock
NA	NA	NA	NA	NA

(b) Amendments of Incentive Programs

The Company has no existing incentive program

Indicate any amendments and discontinuation of any incentive programs introduced, including the criteria used in the creation of the program. Disclose whether these are subject to approval during the Annual Stockholders' Meeting:

Incentive Program	Amendments	Date of Stockholders' Approva
NA	NA	NA
NA	NA	NA
NA	NA	NA

5) Remuneration of Management

Identify the five (5) members of management who are <u>not</u> at the same time executive directors and indicate the total remuneration received during the financial year:

Name of Officer/Position	Total Remuneration
Rolando S. Santos VP Finance Roberto V. San Jose/Corporate Secretary	
Ana Maria A. Katigbak/Asst. Corp. Secretary Diane Madelyn C. Ching/Co-Asst. Corp. Secretary	B2 F22 724 90
Rhodel B. Salvador/ AVP Finance Reuben F. Alcantara/ Investor Relations Officer/VP Marketing Business Development and Strategic Planning	₱3,533,724.89
* Ramon N. Santos elected VP for Project Development	

^{*} Ramon N. Santos elected VP for Project Development on December 15, 2015 and resigned effective August 31, 2016 due to personal reasons.

E. BOARD COMMITTEES

1) Number of Members, Functions and Responsibilities

Provide details on the number of members of each committee, its functions, key responsibilities and the power/authority delegated to it by the Board:

	uthority de No	. of Membe		Committee Charter	Functions	Key Responsibilities	Power
Committee	Executiv e Director (ED)	Non- executi ve Director (NED)	Indepe ndent Direct or (ID)				
Executive	1	4	1	to be formalized	To act in the name of the full board when it is not in session, or to deal with emergencies that require immediate attention.	Oversees operations of the board. Keep the full board informed about the executive committee's activities. Oversee the annual strategic planning process. Make sure the board performs an annual self- evaluation. Conduct the administrator's annual performance review (as applicable). Oversee board development and training. Make recommendations to the full board on hiring a new administrator or obtaining a new fiscal sponsor. Make recommendations to the full board for authorization of non-budgetary expenditures. Review and recommend approval of the organization's operating budget. Recommend to the board the annual fundraising goal based on the	An Executive Committee's authority derives from the authority of the board, and one of the more important decisions a board makes is to define the role and authority of the Executive Committee

Audit 0 4 2 Committee Audit 0 4 3 Committee Audit 0 4 3 Committee Audit 0 4 4 2 Committee Audit 0 4 5 Committee Audit 0 4 6 Committee Audit 0 6 A 7 Committee Audit 0 6 A 7 Committee Audit 0 7 Committee Audit 0 6 A 7 Committee Audit 0 7 Committee Audit 0 6 A 7 Committee Audit 0 7 Committee Audit 0 7 Committee Audit 0 8 A 7 Committee Audit 0 A 8 Committee Audit 0 A 9 Commit			,				
Audit 0 4 2 Audit 0 4 2 Audit 0 4 2 Committee Audit 0 4 2 Committee Committee Audit 0 4 2 Audit 0 4 3 Audit 0 4 3 Audit 0 4 4 2 Audit 0 6 4							
Audit 0 4 2 Audit 0 4 2 Committee Charter formalized Committee Audit 0 4 1 Committee Charter formalized Committee C						requirements and	*
Audit 0 4 2 Audit 0 4 2 Committee Charter formalized Committee Audit 0 4 1 Committee Charter formalized Committee C						a realistic appraisal	
Audit 0 4 2 Audit 0 4 2 Audit 0 4 2 Audit 0 4 2 Committee Committee Committee Committee Charter formalized Committee Charter full Committee Cha							
Audit 0 4 2 Audit 0 4 2 Committee Charter formalized Committee Charter formalized Committee charter formalized and include neuroperocynetic and internal and external auditors. It should ensure that the internal and external auditors are internal control audit procords, properties and personnel to enable them to perform their respective audit functions. The plan shall include neuroperocynetics and personnel to enable them to perform their respective audit functions. The function and internal and external auditors. It should ensure that the internal and external auditors. It should ensure that the internal and external auditors. It should ensure that the internal and external auditors are interpreted access to all records, properties and personnel to enable them to perform their respective audit functions; "Review the annual internal audit plan to ensure its conformity with the objectives of the corporation. The plan shall include the audit scope, resources and budget necessary to implement it; "Prior to the commencement of the audit, discuss with the external auditor the nature, scope and expenses of the audit, and ensure proper coordination if more than one audit firm is involved in the activity to secure proper coverage							
Audit 0 4 2 Audit 0 4 3 Audit 0 4 3 Audit 0 4 4 2 Audit 0 4 4 2 Audit 0 4 5 Audit 0 4 6 Audit 0 4 7 Audit 0 4 8 Audit 0 4 8 Audit 0 4 8 Audit 0 4 9 Audit 0 6 Audit 0 6 Audit 0 7 Audit 1 7 Audit 0 7 Audi							
Audit 0 4 2 Audit 0 4 2 Committee Charter formalized Compile form oversight functions over the corporation. The function formalized functions; Review the annual internal audit plan to ensure its conformity with the objectives of the corporation. The plan shall include the audit scope, resources and budget necessary to implement it; Pirior to the commencement of the audit, discuss with the external auditor the nature, scope and expenses of the audit, and ensure proper coordination if more than one audit firm is involved in the activity to secure proper coverage							
Audit 0 4 2 Audit 0 4 2 Committee Committee Charter formalized Charter formalized Charter formalized Audit 0 4 12 Audit 0 4 2 2 Audit 0 4 2 2 Audit 0 4 2 2 Audit 0 4 2 3 Audit 0 4 3 2 Audit 0 4 4 2 4 Audit 0 4 4 2 6 Audit 0 4 5 8 Audit 0 4 6 9 8 Audit 0 6 9 8 9 8 9 8 9 8 9 8 9 8 9 8 9 8 9 8 9							
Audit 0 4 2 Audit 0 4 2 Committee Charter formalized Charter formalized Audit 1 0 4 2 Audit 1 0 4 2 Audit 1 0 4 2 Audit 1 0 4 5 2 Review the annual internal and external auditors are given unrestricted access to all records, properties and personnel to enable them to performity the hope of the audit scope, resources and budget necessary to implement it; Prior to the commencement of the audit scope, resources and expenses of the audit, and ensure proper coordination if more than one audit firm is involved in the audits scope and expenses of the audit, and ensure proper coordination if more than one audit firm is involved in the activity in measure proper coordination in the audits and external auditors are given unrestricted access to all records, properties and personnel to enable them to perform their respectives of the corporation. The plan shall include the audits scope, resources and budget necessary to implement it; Prior to the commencement of the audit, sidsus with the external auditor the nature, scope and expenses of the audit, and ensure proper coordination if more than one audit firm is involved in the activity to secure proper coverage							
Audit 0 4 2 Audit 0 4 2 Committee Charter formalized Committee Formalized Audit 1 0 4 2 Committee Repertment of indemonation on risk exposures and risk management activities activities and register formalized Audit 1 0 4 2 2 Committee (Charter formalized) Repertment of information on risk exposures and risk management activities in management information on risk exposures and risk management activities in management information on risk exposures and risk management activities in management information on risk exposures and risk management activities in management information on risk exposures and risk management activities in management information on risk exposures and risk management activities in management information on risk exposures and risk management activities in management information on risk exposures and risk management activities in management information in risk exposures and risk management activities in management information in risk exposures and risk management activities in management information in risk exposures and risk management activities in management information in risk exposures and external auditors are given unrestricted access to all records, properties and personnel to enable them to perform their respective audit functions; Review the annual internal audit plan to ensure its conformity with the objectives of the corporation. The plan shall include the audit scope, resources and budget necessary to implement it; Prior to the commencement of the audit, discuss with the external auditor the nature, scope and expenses of the audit, and ensure proper coordination if more than one audit firm is involved in the activity to secure proper coverage							
Audit 0 4 2 Committee Committee Charter formalized Audit or sact independently from other and that both auditors are given unrestricted access to all records, properties and personnel to enable them to perform their respective audit functions; Review the annual internal audit plan to ensure its conformity with the objectives of the corporation. The plan shall include the audit scope, resources and budget necessary to implement it; Prior to the commencement of the audit, discuss with the external auditor the nature, scope and expenses of the audit, and ensure proper coordination if more than one audit firm is involved in the activity to secure proper coverage							
Audit 0 4 2 Committee Audit 0 4 2 Committee Committee Committee Charter formalized Committee Charter Complete Charter Formalized Complete Comple							
Audit 0 4 2 Audit 0 4 5 Audit 0 4 6 Audit 0 6 4 7 Audit 0 6 7 Audit 0 6 8 Audit 0 6 8 Audit 0 6 9 Audit 0 6 9 Audit 0 6 9 Audit 0 7 Audit 0 8 9 Audit 0 8 9 Audit 0 8 9 Audit 0 8 9 Audit 0 9 8 Audit 0 9 8 Audit 0 9 8 Audit 0 9 8 Audit 0 9 9 Audit 0 9 Audit 0 9 Audit 0 9 9 Audit 0 9						of standing	
Audit 0 4 2 Committee Charter formalized Charter f						committees.	
Assist the Board is not in Assist the Board is not in Assist the Board in the performance of its oversight responsibility for the financial reporting process, system of internal control, audit process, and monitoring of compliance with applicable laws, rules and regulations; *Provide oversight over management's activities in managing credit, market, liquidity, operational, legal and other risks of the corporation. This function shall include regular receipt from Management of information on risk exposures and risk management activities *Perform oversight functions over the corporation's internal and external auditors act independently from other and that both auditors are given unrestricted access to all records, properties and personnel to enable them to perform their respective audit functions; *Review the annual internal audit plan to ensure its conformity with the objectives of the corporation. The plan shall include the audit scope, resources and budget necessary to implement it; *Prior to the commencement of the audit, discuss with the external auditor the nature, scope and expenses of the audit, and ensure proper coordination if more than one audit firm is involved in the activity to secure proper coorage						Meet in the event	
Assist the Board in the performance of its oversight responsibility for the financial reporting process, system of internal control, audit process, and monitoring of compliance with applicable laws, rules and regulations; Provide oversight over management's activities in managing credit, market, liquidity, operational, legal and other risks of the corporation. This function shall include regular receipt from Management of information on risk exposures and risk management activities **Perform oversight functions over the corporation's internal and external auditors. It should ensure that the internal and external auditors act independently from other and that both auditors are given unrestricted access to all records, properties and personnel to enable them to perform their respective audit functions; *Review the annual internal audit plan to ensure its conformity with the objectives of the corporation. The plan shall include the audit scope, resources and budget necessary to implement it; *Prior to the commencement of the audit, discuss with the external auditor the nature, scope and expenses of the audit, and ensure proper coordination if more than one audit firm is involved in the activity to secure proper coverage						of an emergency.	
Assist the Board in the performance of its oversight responsibility for the financial reporting process, system of internal control, audit process, and monitoring of compliance with applicable laws, rules and regulations; Provide oversight over management's activities in managing credit, market, liquidity, operational, legal and other risks of the corporation. This function shall include regular receipt from Management of information on risk exposures and risk management activities **Perform oversight functions over the corporation's internal and external auditors. It should ensure that the internal and external auditors act independently from other and that both auditors are given unrestricted access to all records, properties and personnel to enable them to perform their respective audit functions; *Review the annual internal audit plan to ensure its conformity with the objectives of the corporation. The plan shall include the audit scope, resources and budget necessary to implement it; *Prior to the commencement of the audit, discuss with the external auditor the nature, scope and expenses of the audit, and ensure proper coordination if more than one audit firm is involved in the activity to secure proper coverage						Make decisions	
Assist the Board in the performance of its oversight responsibility for the financial reporting process, system of internal control, audit process, and monitoring of compliance with applicable laws, rules and regulations; •Provide oversight over management's activities in managing credit, market, liquidity, operational, legal and other risks of the corporation. This function shall include regular receipt from Management of information on risk exposures and risk management activities •Perform oversight functions over the corporation's internal and external auditors at its should ensure that the internal and external auditors are given unrestricted access to all records, properties and personnel to enable them to perform their respective audit functions; •Review the annual internal audit plan to ensure its conformity with the objectives of the corporation. The plan shall include the audit scope, resources and budget necessary to implement it; •Prior to the commencement of the audit, discuss with the external auditors the nature, scope and expenses of the audit, and ensure proper coordination if more than one audit firm is involved in the activity to secure proper coverage							
Assist the Board in the performance of its oversight responsibility for the financial reporting process, system of internal control, audit process, and monitoring of compliance with applicable laws, rules and regulations; Provide oversight over management's activities in managing credit, market, liquidity, operational, legal and other risks of the corporation. This function shall include regular receipt from Management of information on risk exposures and risk management activities Perform oversight functions over the corporation's internal and external auditors. It should ensure that the internal and external auditors act independently from other and that both auditors are given unrestricted access to all records, properties and personnel to enable them to perform their respective audit functions; Review the annual internal audit plan to ensure its conformity with the objectives of the corporation. The plan shall include the audit scope, resources and budget necessary to implement it; Prior to the commencement of the audit, discuss with the external auditor the nature, scope and expenses of the audit, and ensure proper coordination if more than one audit firm is involved in the activity to secure proper coverage							
Audit 0 4 2 Committee Charter formalized Committee Charter formalized Audit and external expective and expense and expense of the corporation. The plan shall include the audit scope, resources and budget necessary to implement it; Prior to the commencement of the audit, discuss with the external and expenses of the audit, and ensure proper coordination if more than one audit firm is involved in the activity to secure proper coverage							
financial reporting process, system of internal control, audit process, and monitoring of compliance with applicable laws, rules and regulations; Provide oversight over management's activities in managing credit, market, liquidity, operational, legal and other risks of the corporation. This function shall include regular receipt from Management of information on risk exposures and risk management activities Perform oversight functions over the corporation's internal and external auditors. It should ensure that the internal and external auditors act independently from other and that both auditors are given unrestricted access to all records, properties and personnel to enable them to perform their respective audit functions; Review the annual internal audit plan to ensure its conformity with the objectives of the corporation. The plan shall include the audit scope, resources and budget necessary to implement it; Prior to the commencement of the audit, discuss with the external auditor the nature, scope and expenses of the audit, and ensure proper coordination if more than one audit firm is involved in the activity to secure proper coverage							
Audit 0 4 2 Audit 0 4 2 Committee Charter formalized Committee Charter formalized Audit 0 4 1 2 Audit 0 4 2 1 2							
and monitoring of compliance with applicable laws, rules and regulations; Provide oversight over management's autivities in managing credit, market, liquidity, operational, legal and other risks of the corporation. This function shall include regular receipt from Management of information on risk exposures and risk management activities Perform oversight functions over the corporation's internal and external auditors. It should ensure that the internal and external auditors act independently from other and that both auditors are given unrestricted access to all records, properties and personnel to enable them to perform their respective audit functions; Review the annual internal audit plan to ensure its conformity with the objectives of the corporation. The plan shall include the audit scope, resources and budget necessary to implement it; Prior to the commencement of the audit, discuss with the external auditor the nature, scope and expenses of the audit, and ensure proper coordination if more than one audit firm is involved in the activity to secure proper coverage							
applicable laws, rules and regulations; Provide oversight over management's activities in managing credit, market, liquidity, operational, legal and other risks of the corporation. This function shall include regular receipt from Management of information on risk exposures and risk management activities Perform oversight functions over the corporation's internal and external auditors. It should ensure that the internal and external auditors act independently from other and that both auditors are given unrestricted access to all records, properties and personnel to enable them to perform their respective audit functions; Review the annual internal audit plan to ensure its conformity with the objectives of the corporation. The plan shall include the audit scope, resources and budget necessary to implement it; Prior to the commencement of the audit, discuss with the external auditor the nature, scope and expenses of the audit, and ensure proper coordination if more than one audit firm is involved in the activity to secure proper coverage							
regulations; Provide oversight over management's activities in managing credit, market, liquidity, operational, legal and other risks of the corporation. This function shall include regular receipt from Management of information on risk exposures and risk management activities Perform oversight functions over the corporation's internal and external auditors. It should ensure that the internal and external auditors act independently from other and that both auditors are given unrestricted access to all records, properties and personnel to enable them to perform their respective audit functions; Review the annual internal audit plan to ensure its conformity with the objectives of the corporation. The plan shall include the audit scope, resources and budget necessary to implement it; Prior to the commencement of the audit, discuss with the external auditor the nature, scope and expenses of the audit, and ensure proper coordination if more than one audit firm is involved in the activity to secure proper coverage							
Audit 0 4 2 Audit 0 4 2 Committee Charter formalized Charter formalized Audit 0 4 1 2 Committee Charter formalized Charter formalized Composition and the strenal auditors are given unrestricted access to all records, properties and personnel to enable them to perform their respective audit functions; Review the annual internal audit plan to ensure its conformity with the objectives of the corporation. The plan shall include the audit scope, resources and budget necessary to implement it; Prior to the commencement of the audit, discuss with the external auditor in more than one audit firm is involved in the activity to secure proper coverage							
Audit 0 4 2 Committee Charter formalized Charter formalized Committee Charter formalized Charter formal auditors. It should ensure adultors act independently from other and that both auditors are given unrestricted access to all records, properties and personnel to enable them to perform their respective audit functions; Review the annual internal audit plan to ensure its conformity with the objectives of the corporation. The plan shall include the audit scope, resources and budget necessary to implement it; Prior to the commencement of the audit, discuss with the external auditor the nature, scope and expenses of the audit, and ensure proper coordination if more than one audit firm is involved in the activity to secure proper coverage							
Audit 0 4 2 Committee Charter formalized Audit 0 4 2 Committee Charter formalized Audit 0 4 5 2 Committee Charter formalized Audit 0 6 4 6 7 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8						Provide oversight over	
Audit 0 4 2 Committee Charter formalized Audit 0 4 2 Committee Charter formalized Audit 0 4 5 2 Committee Charter formalized Audit 0 4 5 2 Committee Charter formalized Committee Charter formalized Committee Charter formalized Committee Charter formal auditors. It should ensure that the internal and external auditors are given unrestricted access to all records, properties and personnel to enable them to perform their respective audit functions; Review the annual internal audit plan to ensure its conformity with the objectives of the corporation. The plan shall include the audit scope, resources and budget necessary to implement it; Prior to the commencement of the audit, discuss with the external auditor the nature, scope and expenses of the audit, and ensure proper coordination if more than one audit firm is involved in the activity to secure proper coverage						management's activities in	
Audit 0 4 2 Committee Charter formalized Audit 0 4 2 Committee Charter formalized Audit 0 4 5 2 Committee Charter formalized Audit 0 4 5 2 Committee Charter formalized Committee Charter formalized Committee Charter formalized Committee Charter formal auditors. It should ensure that the internal and external auditors are given unrestricted access to all records, properties and personnel to enable them to perform their respective audit functions; Review the annual internal audit plan to ensure its conformity with the objectives of the corporation. The plan shall include the audit scope, resources and budget necessary to implement it; Prior to the commencement of the audit, discuss with the external auditor the nature, scope and expenses of the audit, and ensure proper coordination if more than one audit firm is involved in the activity to secure proper coverage						managing credit, market, liquidity,	
Audit 0 4 2 Committee Charter formalized Charter formalized Committee Charter formalized Charter formal auditors. It should ensure that the internal and external auditors act independently from other and that both auditors are given unrestricted access to all records, properties and personnel to enable them to perform their respective audit functions; Review the annual internal audit plan to ensure its conformity with the objectives of the corporation. The plan shall include the audit scope, resources and budget necessary to implement it; Prior to the commencement of the audit, discuss with the external auditor the nature, scope and expenses of the audit, and ensure proper coordination if more than one audit firm is involved in the activity to secure proper coverage							
Audit 0 4 2 Committee Charter formalized Charter formalized Committee Charter the corporation auditors are given unrestricted access to all records, properties and personnel to enable them to perform their respective audit functions; Review the annual internal audit plan to ensure its conformity with the objectives of the corporation. The plan shall include the audit scope, resources and budget necessary to implement it; Prior to the commencement of the audit, discuss with the external auditor the nature, scope and expenses of the audit, and ensure proper coordination if more than one audit firm is involved in the activity to secure proper coverage							
Audit 0 4 2 Committee Charter formalized Committee Charter formal auditors. It should ensure given unrestricted access to all records, properties and personnel to enable them to perform their respective audit functions; Review the annual internal audit plan to ensure its conformity with the objectives of the corporation. The plan shall include the audit scope, resources and budget necessary to implement it; Prior to the commencement of the audit, discuss with the external auditor the nature, scope and expenses of the audit, and ensure proper coordination if more than one audit firm is involved in the activity to secure proper coverage							
Audit 0 4 2 Committee Charter formalized Committee charter formalized auditors at independently from other and that both auditors are given unrestricted access to all records, properties and personnel to enable them to perform their respective audit functions. •Review the annual internal audit plan to ensure its conformity with the objectives of the corporation. The plan shall include the audit scope, resources and budget necessary to implement it; •Prior to the commencement of the audit, discuss with the external auditor the nature, scope and expenses of the audit, and ensure proper coordination if more than one audit firm is involved in the activity to secure proper coverage							
Audit 0 4 2 Committee Charter formalized Audit 10 4 2 Committee Charter formal audit promother and that both auditors are given unrestricted access to all records, properties and personnel to enable them to perform their respective audit functions; Review the annual internal audit plan to ensure its conformity with the objectives of the corporation. The plan shall include the audit scope, resources and budget necessary to implement it; Prior to the commencement of the audit, discuss with the external auditor the nature, scope and expenses of the audit, and ensure proper coordination if more than one audit firm is involved in the activity to secure proper coverage							
Audit 0 4 2 Committee Charter formalized Charter formalized Committee Charter formalized Auditors act independently from other and that both auditors are given unrestricted access to all records, properties and personnel to enable them to perform their respective audit functions; Review the annual internal audit plan to ensure its conformity with the objectives of the corporation. The plan shall include the audit scope, resources and budget necessary to implement it; Prior to the commencement of the audit, discuss with the external auditor the nature, scope and expenses of the audit, and ensure proper coordination if more than one audit firm is involved in the activity to secure proper coverage							
Audit 0 4 2 Committee Charter formalized Committee Charter formalized auditors. It should ensure that the internal and external auditors act independently from other and that both auditors are given unrestricted access to all records, properties and personnel to enable them to perform their respective audit functions; •Review the annual internal audit plan to ensure its conformity with the objectives of the corporation. The plan shall include the audit scope, resources and budget necessary to implement it; •Prior to the commencement of the audit, discuss with the external auditor the nature, scope and expenses of the audit, and ensure proper coordination if more than one audit firm is involved in the activity to secure proper coverage							
Audit 0 4 2 Committee Charter formalized Charter fo							
Audit 0 4 2 Charter formalized Charter formalized that the internal and external auditors act independently from other and that both auditors are given unrestricted access to all records, properties and personnel to enable them to perform their respective audit functions; • Review the annual internal audit plan to ensure its conformity with the objectives of the corporation. The plan shall include the audit scope, resources and budget necessary to implement it; • Prior to the commencement of the audit, discuss with the external auditor the nature, scope and expenses of the audit, and ensure proper coordination if more than one audit firm is involved in the activity to secure proper coverage							
Audit 0 4 2 Charter formalized auditors act independently from other and that both auditors are given unrestricted access to all records, properties and personnel to enable them to perform their respective audit functions; •Review the annual internal audit plan to ensure its conformity with the objectives of the corporation. The plan shall include the audit scope, resources and budget necessary to implement it; •Prior to the commencement of the audit, discuss with the external auditor the nature, scope and expenses of the audit, and ensure proper coordination if more than one audit firm is involved in the activity to secure proper coverage					Committee		
formalized auditors act independently from other and that both auditors are given unrestricted access to all records, properties and personnel to enable them to perform their respective audit functions; •Review the annual internal audit plan to ensure its conformity with the objectives of the corporation. The plan shall include the audit scope, resources and budget necessary to implement it; •Prior to the commencement of the audit, discuss with the external auditor the nature, scope and expenses of the audit, and ensure proper coordination if more than one audit firm is involved in the activity to secure proper coverage	Audit	0	4	2			
other and that both auditors are given unrestricted access to all records, properties and personnel to enable them to perform their respective audit functions; •Review the annual internal audit plan to ensure its conformity with the objectives of the corporation. The plan shall include the audit scope, resources and budget necessary to implement it; •Prior to the commencement of the audit, discuss with the external auditor the nature, scope and expenses of the audit, and ensure proper coordination if more than one audit firm is involved in the activity to secure proper coverage	AT THE RESERVE						
records, properties and personnel to enable them to perform their respective audit functions; •Review the annual internal audit plan to ensure its conformity with the objectives of the corporation. The plan shall include the audit scope, resources and budget necessary to implement it; •Prior to the commencement of the audit, discuss with the external auditor the nature, scope and expenses of the audit, and ensure proper coordination if more than one audit firm is involved in the activity to secure proper coverage							
enable them to perform their respective audit functions; •Review the annual internal audit plan to ensure its conformity with the objectives of the corporation. The plan shall include the audit scope, resources and budget necessary to implement it; •Prior to the commencement of the audit, discuss with the external auditor the nature, scope and expenses of the audit, and ensure proper coordination if more than one audit firm is involved in the activity to secure proper coverage							
respective audit functions; •Review the annual internal audit plan to ensure its conformity with the objectives of the corporation. The plan shall include the audit scope, resources and budget necessary to implement it; •Prior to the commencement of the audit, discuss with the external auditor the nature, scope and expenses of the audit, and ensure proper coordination if more than one audit firm is involved in the activity to secure proper coverage							
•Review the annual internal audit plan to ensure its conformity with the objectives of the corporation. The plan shall include the audit scope, resources and budget necessary to implement it; •Prior to the commencement of the audit, discuss with the external auditor the nature, scope and expenses of the audit, and ensure proper coordination if more than one audit firm is involved in the activity to secure proper coverage						enable them to perform their	
plan to ensure its conformity with the objectives of the corporation. The plan shall include the audit scope, resources and budget necessary to implement it; • Prior to the commencement of the audit, discuss with the external auditor the nature, scope and expenses of the audit, and ensure proper coordination if more than one audit firm is involved in the activity to secure proper coverage						respective audit functions;	
the objectives of the corporation. The plan shall include the audit scope, resources and budget necessary to implement it; •Prior to the commencement of the audit, discuss with the external auditor the nature, scope and expenses of the audit, and ensure proper coordination if more than one audit firm is involved in the activity to secure proper coverage						•Review the annual internal audit	
the objectives of the corporation. The plan shall include the audit scope, resources and budget necessary to implement it; •Prior to the commencement of the audit, discuss with the external auditor the nature, scope and expenses of the audit, and ensure proper coordination if more than one audit firm is involved in the activity to secure proper coverage						plan to ensure its conformity with	
The plan shall include the audit scope, resources and budget necessary to implement it; Prior to the commencement of the audit, discuss with the external auditor the nature, scope and expenses of the audit, and ensure proper coordination if more than one audit firm is involved in the activity to secure proper coverage							
scope, resources and budget necessary to implement it; •Prior to the commencement of the audit, discuss with the external auditor the nature, scope and expenses of the audit, and ensure proper coordination if more than one audit firm is involved in the activity to secure proper coverage							
necessary to implement it; •Prior to the commencement of the audit, discuss with the external auditor the nature, scope and expenses of the audit, and ensure proper coordination if more than one audit firm is involved in the activity to secure proper coverage							
Prior to the commencement of the audit, discuss with the external auditor the nature, scope and expenses of the audit, and ensure proper coordination if more than one audit firm is involved in the activity to secure proper coverage							
audit, discuss with the external auditor the nature, scope and expenses of the audit, and ensure proper coordination if more than one audit firm is involved in the activity to secure proper coverage							
auditor the nature, scope and expenses of the audit, and ensure proper coordination if more than one audit firm is involved in the activity to secure proper coverage							
expenses of the audit, and ensure proper coordination if more than one audit firm is involved in the activity to secure proper coverage							
proper coordination if more than one audit firm is involved in the activity to secure proper coverage							
one audit firm is involved in the activity to secure proper coverage							
activity to secure proper coverage							
and minimize duplication of efforts;							
	•					and minimize duplication of efforts;	

	T	•Organize an internal audit	
-		department, and consider the	
		appointment of an independent	
		internal auditor and the terms and	
		conditions of its engagement and	
		removal;	
		•Monitor and evaluate the	
		adequacy and effectiveness of the	
		Corporation's internal control	
		system, including financial reporting	
		control and information technology	
		security;	
		•Review the reports submitted by	
		the internal and external auditors;	
		•Review the quarterly, half-year and	
		annual financial statements before	
		their submission to the Board, with	
		particular focus on the following	
		matters:	
		a)Any change/s in accounting	
		policies and practices	
		b)Major judgmental areas	
		c)Significant adjustments resulting from the audit	
		d)Going concern assumptions e)Compliance with accounting	
		standards	
		f) Compliance with tax, legal and	
		regulatory requirements.	
		Coordinate, monitor and facilitate	
		compliance with laws, rules and	
		regulations;	
		•Evaluate and determine the non-	
		audit work, if any, of the external	
		auditor, and review periodically the	
	 	non-audit fees paid to the external	
		auditor in relation to their	
		significance to the total annual	
		income of the external auditor and	
		to the corporation's overall	
		consultancy expenses. The	
		committee shall disallow any non-	
		audit work that will conflict with his	
		duties as an external auditor or may	
		pose a threat to his independence. The non-audit work, if allowed,	
		should be disclosed in the	
		corporation's annual report;	
		•Establish and identify the reporting	
		line of the Internal Auditor to enable	
		him to properly fulfill his duties and	
		responsibilities. He shall functionally	
		report directly to the Audit	
		Committee.	
		The Audit Committee shall ensure	
		that, in the performance of the work	
		of the Internal Auditor, he shall be	
•		free from interference by outside	
		parties	

Nomination Remunerati on	0	2	1	Committee Charter to be Formalized	to review and evaluate the qualifications of all persons nominated to the Board and other appointments that require Board approval, and to assess the effectiveness of the Board's processes and procedures in the election or replacement of directors; To establish a formal and transparent procedure for developing a policy on remuneration of directors and officers to ensure that their compensation is consistent with the corporation's culture, strategy and the business environment in which it operates.	
Others (specify) Stock Option Committee	0	2	1	Committee Charter to be formalized.	In a meeting of the Board of Directors on July 19, 2011, the Chairman requested the Board to constitute a Stock Option Committee in relation to the resolution of the stockholders authorizing the creation of a stock option plan.	

Committee Members

(a) Executive Committee

Office	Name	Date of Appointme nt	No. of Meeting s Held	No. of Meetings Attended	%	Length of Service in the Committe e
Chairman	Cesar C. Zalamea	May 27, 2016	0			
Member (ED)	. Isidro C. Alacantara	May 27, 2016	0			
Member (NED)	Augusto C. Serafica. Jr.	May 27, 2016	0			
Alternate Member for any director	Carlos T. Ocampo(Alternate Member)	May 27, 2016	0			
Member	Arsenio K. Sebial Jr. (Management Rep)	May 27, 2016				

(b) Audit and Governance Committee

Office	Name	Date of Appointment	No. of Meeting s Held	No. of Meeting s Attende d	%	Length of Service in the Committ ee
Chairman	Carlos T. Ocampo (ID)	May 27, 2016	2	2		
Member	Reynato S. Puno (ID)	May 27, 2016	2	2		
Member	Augusto C. Serafica, Jr.	May 27, 2016	2	2	ne	
	•	May 27, 2016			•	

Disclose the profile or qualifications of the Audit Committee members.

Atty. Carlos Alfonso T. Ocampo was elected as Independent Director in August 2013. He is also an Independent Director of Bright Kindle Resources & Investments Inc. He is the founder of Ocampo & Manalo law firm. He is a member of the Board in various corporations including Panalpina Transport Phils Inc., MAA General Assurance Phils Inc., South Forbes City College Corporation, Columbian Autocar Corporation, Asian Carmakers Corp., Jam Transit Inc., Prestige Cars Inc., Autohaus Quezon City Inc., Timebound Trading Corp., and Monpierre Foods Corporation. He is the Corporate Secretary of PSI Healthcare Development Services Corp., PSI Prescription Solutions Corp., Adrianse Phils. Inc., Bluelion Motors Corp., Autohaus Quezon City Inc., First Charters and Tours Transport Corp., Brycl Resorts and International Inc., AVK Philippines Inc., Jam Liner Inc., and Manila Golf and Country Club. He sits as Independent Director of Marcventures Holdings Inc. He previously served as Vice President and General Counsel of Air Philippines Corporation. Atty. Ocampo obtained his Bachelor of Arts in Economics, cum laude, and his Bachelor of Laws from the University of the Philippines. Upon graduation from college, he was admitted into the honor societies of Phi Kappa Phi and Pi Gamma Mu. He also completed an Executive Management Program at the Asian Institute of Management, and previously taught business law at the College of St. Benilde, De La Salle University. In 2013, he was named as a leading adviser as well as a commercial law expert by Acquisition International and Global Law Experts, respectively.

Mr. Augusto C. Serafica, Jr. was elected as Director in June 2013. He sits as Chairman of Board in the following companies: Premiere Horizon Alliance Corporation, Digiwave Solutions Inc., AOB Management Corporation, TLC Manna Consulting Inc., Global Idealogy Corporation He is also the Managing Director of Asian Alliance Investment Corporation and Asian Alliance Holdings and Development Corp. He is currently the Treasurer of Sinag Energy Philippines Inc., Ardent Property Development Corporation. He serves as an independent director of Bright Kindle Resources and Investments Inc. and director and of Investment House Association of the Philippines. He is the Chairman of the AIM Alumni Association, Treasurer of the AIM Leadership Foundation Inc., and Chapter Head of the Brotherhood of Christian Businessmen and Professionals- Makati Chapter. He was previously connected with Sycip, Gorres, Velayo & Co. from 1985-1989. He obtained his Bachelor of Commerce in Accountancy from San Beda College and Master in Business Management from Asian Institute of Management. Mr. Serafica is a Certified Public Accountant.

Justice Reynato S. Puno was elected independent director on November 14, 2014, which took effect upon the Securities and Exchange Commission's approval of the Company's amendment of the Articles of Incorporation to increase the number of directors from seven to nine on January 13, 2015. He is an independent director of San Miguel Corp., San Miguel Brewery Hong Kong Limited, PT Delta Djakarta Tbk, Union Bank of the Philippines, Inc., and Manila Standard Today. He was the Chief Justice of the Supreme Court from December 6, 2006 until his retirement on May 17,2010. He joined the Supreme Court as an Associate Justice on June 1993 and was previously Associate Justice of the Court of Appeals (1986 to 1993), Appellate Justice of the Intermediate Appellate Court (1983), Assistant Solicitor General (1974 -1982), and City Judge of Quezon City (1972 -1974). He also served as Deputy Minister ofjustice from 1984 to 1986.

Describe the Audit Committee's responsibility relative to the external auditor.

- Perform oversight functions over the corporation's internal and external auditors. It should ensure
 that the internal and external auditors act independently from other and that both auditors are
 given unrestricted access to all records, properties and personnel to enable them to perform their
 respective audit functions;
- Review the reports submitted by the internal and external auditors;
- Review the quarterly, half-year and annual financial statements before their submission to the Board, with particular focus on the following matters:
- a) Any change/s in accounting policies and practices
 - b) Major judgmental areas
 - c) Significant adjustments resulting from the audit
 - d) Going concern assumptions
 - e) Compliance with accounting standards
 - f) Compliance with tax, legal and regulatory requirements.
 - Coordinate, monitor and facilitate compliance with laws, rules and regulations;
 - Evaluate and determine the non-audit work, if any, of the external auditor, and review periodically

the non-audit fees paid to the external auditor in relation to their significance to the total annual income of the external auditor and to the corporation's overall consultancy expenses. The committee shall disallow any non- audit work that will conflict with his duties as an external auditor or may pose a threat to his independence. The non-audit work, if allowed, should be disclosed in the corporation's annual report;

(c) Nomination Committee and Compensation Committee

Office	Name	Date of Appointme nt	No. of Meetin gs Held	No. of Meeting s Attende d	%	Length of Service in the Committe e
Chairman	Cesar C. Zalamea	May 27, 2016	1	1	100	
Member (ED)	Augusto C. Serafica	May 27, 2016	1	1	100	
Member (ID)	Carlos Alfonso T. Ocampo	May 27, 2016	1	1	100	

(d) Others (Specify)

Stock Option Committee

Provide the same information on all other committees constituted by the Board of Directors:

Office	Name	Date of Appointme nt	No. of Meeti ngs Held	No. of Meetings Attended	%	Length of Service in the Committe e
Chairman	Augusto C. Serafica, Jr.	May 27, 2016	0			
Member (NED)	Carlos Alfonso T. Ocampo	May 27, 2016				

2) Changes in Committee Members (as of May 27, 2016)

Indicate any changes in committee membership that occurred during the year and the reason for the changes:

Name of Committee	Name	Reason
Executive	Chairman: Cesar C. Zalamea	
	Members:	
	Isidro C. Alacantara	
	Augusto C. Serafica, Jr.	
	Arsenio K. Sebial Jr.	
	Carlos T. Ocampo(Alternate	
	Member)	
Audit	Chairman:	
	Carlos T. Ocampo (ID)	
	Members:	
	Augusto C. Serafica	
	Reyna to S. Puno (ID)	
Nomination&	Chairman:Cesar C. Zalamea	
Compensation	Augusto C. Serafica, Jr	
	Carlos Alfonso T. Ocampo	
Others (specify):	Chairman: Augusto C. Serafica, Jr.	
Stock Option	Carlos Alfonso T. Ocampo	

3) Work Done and Issues Addressed

Describe the work done by each committee and the significant issues addressed during the year.

Name of Committee	Work Done	Issues Addressed
Executive	 Conducted monthly review of mining operations and marketing strategies Reviewed and recommended to the Board the organization's operating budget Make recommendations to the board on hiring of key officers 	Discussed and recommended to the Board the tactical measures to mitigate impact of the suspension of the mining operations
Audit 8 Governance	 Reviewed and approved the internal audit work program for the ensuing year Reviewed and evaluated the qualifications of newly appointed external auditors, Reyes Tacandong & Co. Approved the overall scope and audit plans of the external audits, effectiveness of the external audit function and recommended for approval the re appointment of the current external auditors. Reviewed and evaluated non-audit work to be performed by Reyes Tacandong relative to the business process review of the Group's operations. 	Reviewed and discussed quarterly unaudited financial statements, audited annual financial statements including Management's Discussion and analysis of financial condition and results of operations, Reviewed and approved the scope of the business process review and the expected deliverables to be conducted by external consultants
Nomination	Reviewed and evaluated the qualifications of all persons nominated to the Board as well as those nominated to other positions requiring the appointment by the Board.	Reviewed the qualifications of all nominees to the Board of directors pursuant to the requirements of the Securities and Exchange Commission relative to qualifications and disqualifications of both regular and independent director nominees.
Remuneration	Currently discussing a formal and transparent procedure for developing a policy on executive remuneration and for fixing the remuneration of corporate officers and directors.	Provided oversight over remuneration of senior management and other key personnel. No other resolution relating to director's remuneration has been adopted by the Board of Directors as the schedule of the amount of per diem for attendance in meetings of the Board of Directors/Committees has remained unchanged since 2008.
Others (specify) Stock Options	Committee is still at the planning stage.	

4) Committee Program

Provide a list of programs that each committee plans to undertake to address relevant issues in the improvement or enforcement of effective governance for the coming year.

Name of Committee	Planned Programs	Issues to be Addressed
Executive	Programs to be discussed and formalized.	The Executive Committee shall address issues such as acquisitions and divestments and major capital expenditures for decision by the Board of Directors of the parent company
Audit & Governance	Evaluate/review proposal for computerization of management information system Review reports submitted to regulatory bodies , SEC and PSE Review/act on Business Process review findings Evaluate/review internal audit work program	Internal audit and business process review findings and recommendations leading to improvements/elimination of internal control gapsselection of software contractors for the computerization of the MIS
Nomination	Review qualifications of individuals nominated to the Board Review qualifications of key officers	Discuss the proper evaluation of the qualifications of all persons nominated to the Board and other appointments that require Board approval, and to assess the effectiveness of the Board's processes and procedures in the election or replacement of directors;
Remuneration	Evaluate performance and recommend appropriate salary increases of key officers Review and recommend appropriate remuneration of the directors based on the company's last year's performance	Formulate policy on remuneration of directors and officers to ensure that their compensation is consistent with the corporation's culture, strategy and the business environment in which it operates.
Others(specify)Stock Option Committee	Programs to be discussed and formalized.	Formulate policy on stock option plan of the Company.

F. RISK MANAGEMENT SYSTEM

1) Disclose the following:

- (a) Overall risk management philosophy of the company;
- (b) A statement that the directors have reviewed the effectiveness of the risk management system and commenting on the adequacy thereof;
- (c) Period covered by the review;
- (d) How often the risk management system is reviewed and the directors' criteria for assessing its effectiveness; and
- (e) Where no review was conducted during the year, an explanation why not.

2) Risk Policy

Give a general description of the company's risk management policy, setting out and assessing the risk/s covered by the system (ranked according to priority), along with the objective behind the policy for each kind of risk:

(a) Company

The Board of Directors and Management assess the various risks involved in its operations, including the agreements, contracts and transactions it enters into. The company has appointed an Audit Committee composed of the 2 independent Directors and 1 regular director whose duty and responsibilities include among others, the oversight of financial management functions specifically in the areas of managing credit, market, liquidity, operational, legal and other risks of the Corporation, and crisis management. The Board has appointed a risk management officer with a rank of a vice president to regularly review and formulate plans for the management of all risks whether internal or external risks.

(b) Group

Give a general description of the Group's risk management policy, setting out and assessing the risk/s covered by the system (ranked according to priority), along with the objective behind the policy for each kind of risk:

General

The Company has risk management policies that systematically view the risks that could prevent the Company from achieving its objectives. These policies are intended to manage risks identified in such a way that opportunities to deliver the Company's objectives are achieved. The Company's risk management takes place in the context of day-to-day operations and normal business processes such as strategic planning and business planning. Management has identified each risk and is responsible for coordinating and continuously improving risk strategies, processes and measures in accordance with the Company's established business objectives.

Financial Risk Management Objectives and Policies

The Company's principal financial instruments consist of cash and cash equivalents and loans payable. The primary purpose of these financial instruments is to finance the Company's operations. The Company has other financial instruments such as receivable, trade and other payables and related party receivables and payables, which arise directly from its operations. The main risks arising from the use of these financial instruments are credit risk, liquidity risk, currency risk and market risk. Management reviews and approves the policies for managing each of these risks which are summarized below.

Foreign Currency Risk. The Company's foreign exchange risk results primarily from movements of the Philippine peso against the US dollar with respect to US dollar-denominated financial assets. The Company's transactional currency exposures arise from its trade receivables and advances from customers which are denominated in currencies other than the Company's functional currency. The Company periodically reviews the trend of the foreign exchange rates to address its exposure in foreign currency risk and maintain dollar accounts with different banks and converts to peso only when needed.

Credit Risk. Credit risk arising from the inability of counterparty to meet the terms of the Company's financial instrument is generally limited to the amount, if any, by which the counterparty's obligations exceed the obligation of the Company. With respect to credit risk arising from the other financial assets of the Company, which comprise cash in banks, trade and other receivables and advances to a related party, the Company's exposure to credit risk arises from default of the counterparty, with a maximum exposure equal to the carrying amount of these instruments.

The Company trades only with recognized, creditworthy third parties. It is the Company's policy that all customers who wish to trade on credit terms are subject to credit verification procedures. In addition, trade and other receivables balances are monitored on an ongoing basis with the result that the Company's exposure to bad debts is not significant.

The credit quality of the financial assets is managed by the Company using internal credit quality ratings. High grade accounts consist of receivable from debtors with good financial condition and with relatively low defaults. Financial assets having risks of default but are still collectible are considered standard grade accounts. Receivables that are still collectible but require persistent effort from the Company to collect are considered substandard grade accounts. Cash in banks are classified as high grade since these are deposited in reputable banks having good credit rating and low probability of insolvency.

Interest Rate Risk

Interest Rate Risk. Interest rate risk arises from the possibility that changes in interest rates will affect future cash flows on the fair values of financial instruments. The Company follows a prudent policy on managing its assets or liabilities so as to ensure that exposures to fluctuations in interest rate are kept within acceptable limits.

Short-term loan is exposed to changes in market interest rates since the loans are subject to variable interest rates.

<u>Liquidity Risk.</u> The Company manages liquidity risk by maintaining a balance between continuity of funding and flexibility. Treasury controls and procedures are in place to ensure that sufficient cash is maintained to cover daily operational and working capital requirements, including debt principal and interest payments. Management closely monitors the Company's future and contingent obligations and sets up required cash reserves and reserve borrowing facilities as necessary in accordance with internal policies to support the Company's operations during the off season.

Fair Value and Financial Assets and Financial Liabilities

Fair value is defined as the amount at which the financial instrument could be exchanged in a current transaction between knowledgeable willing parties in an arm's length transaction, other than in forced or liquidated sale.

Cash, Trade and other receivables, Advances to a related party and Trade and other payables. Due to the short-term nature of transactions, the fair values approximate the amount of consideration at reporting period.

Loans payable. The fair value approximates carrying value because the effective interest rate is comparable to prevailing market rates.

Rental Deposits. The fair value of rental deposit has not been determined using observable market data because management believes that the difference between fair value and carrying amount would not be significant.

(c) Minority Shareholders

/Indicate the principal risk of the exercise of controlling shareholders' voting power.

Risk to Minority Shareholders

While there is a risk that the exercise of the controlling shareholders' voting power may be restrictive or authorizing preferences in their favor, the Board in its commitment to practice good governance, is committed to respect the rights of the shareholders as provided for in the Corporation Code. These include the right to vote on all matters that require their consent or approval, such that a director shall not be removed without cause if it will deny minority shareholders representation in the Board.

3) Control System Set Up

(a) Company

Briefly describe the control systems set up to assess, manage and control the main issue/s faced by the company:

Risk Exposure	Risk Assessment (Monitoring and Measurement Process)	Risk Management and Control (Structures, Procedures, Actions Taken)
Credit Risk	Pls. see item 2 above	Pls. see item 2 above
Liquidity Risk	Pls. see item 2 above	Pls. see item 2 above
Foreign Currency Risk	Pls. see item 2 above	Pls. see item 2 above
Market Risk	Pls. see item 2 above	Pls. see item 2 above

(b) Group

Briefly describe the control systems set up to assess, manage and control the main issue/s faced by the company:

The Company's subsidiary, Marcventures Mining and Development Corp is subject to the following risk:

Risk Exposure	Risk Assessment (Monitoring and Measurement Process)	Risk Management and Control (Structures, Procedures, Actions Taken)
Exploration, Development & Operations Risk	There are numerous hazards and risks normally encountered in the exploration, development, and production of nickel. These include and are not limited to unusual and hindering geologic formations, erosion, unfavorable weather conditions, flooding and other occurrences that may arise out of the drilling and removal of material. Any such occurrence may cause damage to mines and other production facilities, which may result in environmental damage, and legal liability.	The company has in place its Environmental Protection and Enhancement Plan which has resulted in structures built to prevent siltation and untoward flooding of the mine site, a Safety and Health Program, and a Crisis Management Team in place.
Risks in the Estimation of Ore Reserves and Mineral Resources	The evaluation of the Company's ore reserves and mineral resources is established on the results and estimates of several geological and exploration works as well as rigorous studies conducted by competent geologists and mining engineers. Nonetheless, the reported figures for ore reserves are only estimates and are therefore not precise calculations.	The Company conducts in-fill drilling to validate the estimates further, and conducts a continuous exploration program to continually increase its estimated mineral reserves.
Volatility of commodity Prices	Significant declines in the price of nickel may render exploration, development, and production activity uneconomical until the price recovers. Life-of-mine estimates may have to be recalculated. Such conditions may result in a material and adverse effect on the financial performance of the Company	The Company can enter into longer term, fixed price contracts with buyers to mitigate this risk.
Exchange Rate Risk	There can be no assurance that: (a) the Peso will not be subject to continued appreciation or volatility; (b) the current exchange rate policy will remain the same; (c) the Government will act when necessary to stabilize the value of the Peso, or that any such action, if taken, will be successful. Since the Company will earn its revenues in dollars, a significant depreciation in the dollar may adversely affect the financial viability of mining operations.	The Company periodically reviews the trend of the foreign exchange rates and seeks advise from financial advisors as necessary to address risk.
Weather	Extended rainy seasons may limit extraction and haulage. The company has measures and plans in place that can increase daily production rates when weather hampers extraction and haulage activities	Buffer equipment is in place to increase the equipment complement of any particular shift. Additional shifts will also be employed in order to meet production targets. However, these can only mitigate the effects of the weather on production and haulage to a certain degree.

(c) Committee

Identify the committee or any other body of corporate governance in charge of laying down and supervising these control mechanisms, and give details of its functions:

As mentioned above, the Board of Directors with the Audit Committee and Management assess the various risks involved in its operations, including the agreements, contracts and transactions it enters into.

G. INTERNAL AUDIT AND CONTROL

1) Internal Control System and Internal Audit

Disclose the following information pertaining to the internal control system of the company:

a. Explain how the internal control system is defined for the company;

Internal control are the methods by which an organization's resources are directed, monitored, and measured. It is an ongoing process to effectively and efficiently safeguard the assets and meeting various operational, financial and compliance objectives required of Company.

The Company's CG Manual provides:

1.8.3 A corporation may establish an internal audit system that can reasonably assure the Board, Management and stockholders that its key organizational and operational controls are faithfully complied with. The Board may appoint an Internal Auditor to perform the audit function, and may require him to report to a level in the organization that allows the internal audit activity to fulfill its mandate. The Internal Auditor shall be guided by the International Standards on Professional Practice of Internal Auditing.

The Company recently established its internal audit and control system. The Internal Audit supports the Group's management in directing operations by inspecting and evaluating the efficiency of business operations, risk management and internal control, and by delivering information and recommendations to enhance efficiency. Internal Audit also inspects the processes of business operations and financial reporting. Internal Audit's directive has been approved by MHI's Board of Directors.

The board of directors its audit committee and internal audit work together in the performance of its oversight responsibility for the financial reporting process, system of internal control, audit process, and monitoring of compliance with applicable laws, rules and regulations and are responsible for overseeing the actions of management.

A statement that the directors have reviewed the effectiveness of the internal control system and whether they consider them effective and adequate;

The management, in its STATEMENT OF MANAGEMENT'S RESPONSIBILITY FOR FINANCIAL STATEMENTS, takes responsibility for the preparation and fair presentation of the consolidated financial statements for the years ended December 31, 2016 and 2015, including the additional components attached therein, in accordance with prescribed financial reporting framework indicated therein. This responsibility includes designing and implementing internal controls relevant to the preparation and fair presentation of the consolidated financial statements that are free from material misstatement, whether due to fraud or error, selecting and applying appropriate accounting policies, and making accounting estimates that are reasonable in the circumstances.

The Board of Directors reviews the consolidated financial statements before such statements are approved submitted to the stockholders of the Company.

- b. Reyes Tacandong & Co., Certified Public Accountants, the new independent auditors appointed by the board will examine the consolidated financial statements of the Company in accordance with Philippine Standards on Auditing, and in its report to the stockholders, shall express its opinion on the fairness of presentation upon completion of such examination period covered by the review;
 - The Board together with the Audit committee and management conduct an Annual and quarterly review of the financial statements of the Company.
- How often internal controls are reviewed and the directors' criteria for assessing the effectiveness of the internal control system; and

The Audit Committee, on behalf of the Board, reviews the competence and efficiency of the internal control system in detecting fraud, irregularities or violation of laws, rules and regulations or material control weaknesses on a regular basis by reviewing the work and findings of Internal Audit (IA).

The Audit Committee has been entrusted by the Board to perform an annual review of the sufficiency of the Group's accounting and financial reporting function. It also covers monitoring compliance with the requirements of the Corporate Governance Code in respect of internal controls.

IA conducts independent reviews of the capability and effectiveness of the Group's internal control and risk management system and regularly reports the findings to the Board through the Audit Committee. The IA's work covers all material controls, including financial, operational and compliance controls and risk management functions, and includes an assessment of the Group's internal control system using standards to confirm its effectiveness in the following aspects:

- the provision of sufficient explanation and information to the Audit Committee and the Board to enable effective assessment of the state of controls across the Group in areas such as the reliability of financial reporting, compliance with applicable laws, rules and regulations, and the effectiveness of risk management functions
- the responses to changes in the Group's business and external environment
- the efficiency in rectifying identified internal control deficiencies and implementing recommendations of IAD, external auditor and/or regulator
- the promptness in handling operating errors or failures
- d. Where no review was conducted during the year, an explanation why not NA

2) Internal Audit

(a) Role, Scope and Internal Audit Function

Give a general description of the role, scope of internal audit work and other details of the internal audit function.

Role	Scope	Indicate whether In- house or Outsource Internal Audit Function	Name of Chief Internal Auditor/A uditing Firm	Reporting process
Assist the Audit committee in the performance of its oversight responsibility for the financial reporting process, system of internal control, audit process, and monitoring of compliance with applicable laws, rules and regulations;	The scope of the internal audit should encompass the examination and evaluation of the adequacy and effectiveness of the organization's system of internal control and the quality of performance in carrying out assigned responsibilities. The objectives of internal control are: 1) The reliability and integrity of information. 2) Compliance with policies, plans, procedures, laws, and regulations.	in-house	Leddie Gutierrez	The internal auditor should confirm that findings, conclusions and recommendations as a result of the internal audit are communicated promptly to the appropriate level of management and he should actively seek a response. He should ensure that arrangements are made to follow up audit recommendations to monitor what action has been taken on them.

3)1	The safeguarding of		
asse			
4) 1	The economical and		
	cient use of resources.		
5) 1	The accomplishment of		
esta	blished objectives and		
goal	ls for operations and		
prog	grams.		
Aud	dit work should include		
plar	ning the audit,		
colle	ecting, analyzing,		
inte	rpreting, and		
doc	umenting information to		
supp	oort audit results,		
com	municating results, and		
folio	owing up to ascertain that		
app	ropriate action is taken		
on r	eported audit findings.		
The	Internal Auditor should		
ensu	are that audit work fulfills		
its a	pproved general		
purp	ooses and responsibilities		
and	that the audit work		
conf	orms to the Standards		
for t	he Professional Practice		
of In	ternal Auditing.		

- (b) Do the appointment and/or removal of the Internal Auditor or the accounting /auditing firm or corporation to which the internal audit function is outsourced require the approval of the audit committee? Yes.
- (c) Discuss the internal auditor's reporting relationship with the audit committee. Does the internal auditor have direct and unfettered access to the board of directors and the audit committee and to all records, properties and personnel?

Yes, the internal auditor has direct and unfettered access to the board of directors and the audit committee and to all records, properties and personnel. The Internal Audit reports functionally to Audit Committee and administratively to VP administration, under oversight of the Audit Committee.

(d) Resignation, Re-assignment and Reasons

Disclose any resignation/s or re-assignment of the internal audit staff (including those employed by the third-party auditing firm) and the reason/s for them.

There is no any resignation/s or re-assignment of the internal audit staff.

(e) Progress against Plans, Issues, Findings and Examination Trends
State the internal audit's progress against plans, significant issues, significant findings and examination trends.

Progress Against Plans	Audit Plan is completed but the Audit program is on-going
Issues ⁵	None. Minor internal control gaps were
	addressed through implementation of policies
Findings ⁶	and procedures enumerated in item " f "
	below.

⁵ "Issues" are compliance matters that arise from adopting different interpretations.

⁶ "Findings" are those with concrete basis under the company's policies and rules.

	Generally internal audit review indicated the need for company standardization and	
是是是是这个大型,这种的人们的一种有关的。 第二章	documentation of certain procedures to avoid	
Examination Trends	errors in computation and reporting. There is	
	an ongoing company business process review	
the contract of the contract o	being conducted by external consultants to	
	supplement internal audit recommendation.	

[The relationship among progress, plans, issues and findings should be viewed as an internal control review cycle which involves the following step-by-step activities:

- 1) Preparation of an audit plan inclusive of a timeline and milestones;
- 2) Conduct of examination based on the plan;
- 3) Evaluation of the progress in the implementation of the plan;
- 4) Documentation of issues and findings as a result of the examination;
- 5) Determination of the pervasive issues and findings ("examination trends") based on single year result and/or year-to-year results;
- 6) Conduct of the foregoing procedures on a regular basis.

(f) Audit Control Policies and Procedures

Disclose all internal audit controls, policies and procedures that have been established by the company and the result of an assessment as to whether the established controls, policies and procedures have been implemented under the column "Implementation."

Policies & Procedures	Implementation
Standardization of Contractor's contract	Implemented
Improvement of Procurement procedures	"
Standardization of pre-employment requirements	"
Improvement of Payroll procedures	"
Setting up purchasing committee	"
Centralization of disbursement	"
Establishing Asset Manangement Section	"

(g) Mechanisms and Safeguards

State the mechanism established by the company to safeguard the independence of the auditors, financial analysts, investment banks and rating agencies (example, restrictions on trading in the company's shares and imposition of internal approval procedures for these transactions, limitation on the non-audit services that an external auditor may provide to the company):

Auditors (Internal and External)	Financial Analysts	Investment Banks	Rating Agencies
The company's internal and external Auditors' carry out their work freely			
and in an objective manner within the			
bounds of the engagement letter signed by Management The Audit Committee shall		endence concerns involving nent banks and rating ager	
ensure that, the performance of the work of the Internal and			
External Auditors shall be free from interference by outside parties.			

(h) State the officers (preferably the Chairman and the CEO) who will have to attest to the company's full compliance with the SEC Code of Corporate Governance. Such confirmation must state that all directors, officers and employees of the company have been given proper instruction on their respective duties as mandated by the Code and that internal mechanisms are in place to ensure that compliance. The Company's Compliance Officer, as witnessed and countersigned by the President attest that in 2012 the company' substantially adopted all the provisions of the Manual of Corporate Governance

H. ROLE OF STAKEHOLDERS

1) Disclose the company's policy and activities relative to the following:

	Policy	Activities
ustomers' welfare		
Supplier/contractor selection practice	The Company's code of Business Conduct and Ethics which will	
nvironmentally friendly value- hain	contain the Company's policies relative to dealings with the	
Community interaction	Company's stakeholders are being	
Anti-corruption programmes and procedures?	reviewed and will be finalized as soon as approved by the Board	
Safeguarding creditors' rights		

3) Does the company have a separate corporate responsibility (CR) report/section or sustainability report/section?

Marcventures Mining and Development Corporation (MMDC) the Company's wholly owned subsidiary submits its Corporate Responsibility/sustainability report to our shareholders in the Company's glossy annual report. These are based on MMDC's Social Development Management Program (SDMP) and Environmental Protection & Enhancement Program (EPEP)

4) Performance-enhancing mechanisms for employee participation.

5)

(a) What are the company's policy for its employees' safety, health, and welfare?

The Company believes that it is management's duty to take care of each employee, to ensure so far as is reasonably practicable that the employee is, while at work, safe from injury and risks to health., Management complies with all Government required occupational health and safety measures under the Occupational Safety and Health Standards of the Philippines. All Employees were enrolled with a private Health Maintenance Organization since 2013.

(b) Show data relating to health, safety and welfare of its employees.

The Company and its subsidiary recently enrolled all regular employees under a health care program

(c) State the company's training and development programmes for its employees. Show the data.

Directors, Officers and Employees take programmes as required by the Securities and Exchange Commission, Philippine Stock Exchange and other government agencies such as the BOI, BIR, Geosciences Bureau and other Training and development programs for employees is under review.

- (d) State the company's reward/compensation policy that accounts for the performance of the company beyond short-term financial measures
 - The Company has no reward/compensation policy that accounts for the performance of the company beyond short-term financial measures.
- 6) What are the company's procedures for handling complaints by employees concerning illegal (including

corruption) and unethical behavior? Explain how employees are protected from retaliation.

The Company adheres to provisions stipulated in the Philippine Labor Code and the Orders issued by the Department of Labor and Employment concerning illegal (including corruption) and unethical behavior. In such cases, employees are advised to refer the matter immediately to Management or the appropriate Grievance or Labor Management Committee established for handling labor and Management concerns and issues. The Company's Code of Conduct which will contain the Company's whistle blower policy is currently under review which will specify procedures for handling complaints by employees.

I. DISCLOSURE AND TRANSPARENCY

1) Ownership Structure

(a) Holding 5% shareholding or more

Shareholder	Number of Shares	Percent	Beneficial Owner
Bright Kindle	600,000,000	32.94%	lodged with PCD
Resources &			
Investments Inc.			
Dy Chi Hing	218,500,000	12%	Ladaadith DCD
Sonia T. Techico	130,000,000	7.49%	Lodged with PCD

Name of Senior Management	Number of Direct shares	Number of Indirect shares / Through (name of record owner)	% of Capital Stock
NA			
TOTAL			

2) Does the Annual Report disclose the following:

Key risks	YES
Corporate objectives	YES
Financial performance indicators	YES
Non-financial performance indicators	YES
Dividend policy	YES
Details of whistle-blowing policy	Currently being reviewed
Biographical details (at least age, qualifications, date of first appointment, relevant experience, and any other directorships of listed companies) of directors/commissioners	YES
Training and/or continuing education programme attended by each director/commissioner	The ACGR attached to the annual report discloses trainings and continuing programmes
	attended by directors
Number of board of directors/commissioners meetings held during the year	NO-BOARD ATTENDANCE IS DISCLOSED SEPERATELY
Attendance details of each director/commissioner in respect of meetings held	NO-BOARD ATTENDANCE IS DISCLOSED SEPERATELY
Details of remuneration of the CEO and each member of the board of directors/commissioners	YES

Should the Annual Report not disclose any of the above, please indicate the reason for the non-disclosure.

3) External Auditor's fee

Name of auditor	Audit Fee	Non-audit Fee
Reyes Tacandong & Co.	610,000	10% of Audit fee

4) Medium of Communication

List down the mode/s of communication that the company is using for disseminating information.

- b. Company Website: www.marcventuresholdings.com
- c. Philippine Stock Exchange Website (stock symbol: MARC)
- d. Annual Reports distributed during the stockholders' meeting
- e. Reports submitted to the Philippine Stock Exchange and Securities and Exchange Commission.

5) Date of release of audited financial report:

March 31, 2017

6) Company Website

Does the company have a website disclosing up-to-date information about the following?

Business operations	YES
Financial statements/reports (current and prior years)	YES
Materials provided in briefings to analysts and media	YES IF AVAILABLE
Shareholding structure	YES
Group corporate structure	YES
Downloadable annual report	YES
Notice of AGM and/or EGM	YES
Company's constitution (company's by-laws, memorandum and articles of association)	YES

Should any of the foregoing information be not disclosed, please indicate the reason thereto.

7) Disclosure of RPT

Related Party Transactions are disclosed in the Company's 2016 Consolidated FS and definitive Information Statement.

Significant transactions with related parties include the following:

	Transaction	Amounts	Outstandin	g Balances		
Related Parties					Nature and	Terms and
Due from related Parties	2016	2015	2016	2015	Terms	Conditions
MMDC (Subsidiary)	P102,526,150	P218,140,383	P180,221,353	P116,165,401	Working Fund	Unsecured, non-interest bearing, settled on

						demand
MMDC (Subsidiary)	P85,000,000	P85,000,000	P82,450,000	P82,450,000	Management Fee	Unsecured, non-interest bearing, settled on demand
Brightgreen Resources Corporation (BRC)	P5,000,000		P5,5,500,000		Service Fee	Unsecured, non-interest bearing, settled on demand
			P268,171,353	P198,615,401		

Note: 1. BRC is a company under common management.

When RPTs are involved, what processes are in place to address them in the manner that will safeguard the interest of the company and in particular of its minority shareholders and other stakeholders?

J. RIGHTS OF STOCKHOLDERS

1) Right to participate effectively in and vote in Annual/Special Stockholders' Meetings

(a) Quorum

Give details on the quorum required to convene the Annual/Special Stockholders' Meeting as set forth in its By-laws.

	Section 3 of the Company's By-Laws states in part: "At any meeting of
	Stockholders, the holders of record for the time being of a majority of the
Quorum Required	stock of the Company then issued and outstanding represented in person and
Quorum Requireu	by proxy , shall constitute a quorum for the transaction of the business, save
	and except in those several matters in which the laws of the Philippines
	require the affirmative vote of a greater proportion"

(b) System Used to Approve Corporate Acts

Explain the system used to approve corporate acts.

System Used	Viva voce
Description	At each meeting of the stockholders, every stockholder shall be entitled to vote in person or by proxy, for each share of stock held by him, which has voting power upon the matter in question. The method and manner of counting the votes of shareholders shall be by viva voce and/or by ballots. The votes shall be counted by the Corporate Secretary and Assistant Corporate Secretary, who shall be assisted by their stock transfer agent.

(c) Stockholders' Rights

List any Stockholders' Rights concerning Annual/Special Stockholders' Meeting that differ from those laid down in the Corporation Code.

Stockholders' Rights under The Corporation Code	Stockholders' Rights <u>not</u> in The Corporation Code
Stockholders' Rights concerning Annual/Special	There are no stockholders' rights concerning
Stockholders' Meeting are in accordance with provisions stated in the Corporation Code	Annual/Special Stockholders' Meeting that differ from those laid down in the Corporation Code.

Dividends

ovember 14, 2014 (Disclosure)	December 19, 2014	January 16, 2015
19 September 2014	October 3, 2014	October 22, 2014
Declaration Date	Record Date	Payment Date

^{*} No declaration of dividends for 2016.

(d) Stockholders' Participation

 State, if any, the measures adopted to promote stockholder participation in the Annual/Special Stockholders' Meeting, including the procedure on how stockholders and other parties interested may communicate directly with the Chairman of the Board, individual directors or board committees. Include in the discussion the steps the Board has taken to solicit and understand the views of the stockholders as well as procedures for putting forward proposals at stockholders' meetings.

Measures Adopted	Communication Procedure
Sending of the Notice of Stockholders meeting 15 business days prior to stockholders' meeting. The Notice of Meeting includes the date, time, venue and agenda of the meeting, the record date of stockholders entitled to vote, and the date and place of proxy validation.	
Each share entitles the holder to one vote that may be exercised in person or by proxy at shareholder meetings, including the Annual Stockholders' Meeting. Shareholders have the right to elect, remove and replace directors and vote on certain corporate acts in accordance with the Corporation Code. Voting procedures on matters presented for approval to the stockholders in the Annual Stockholders' Meeting are presented in the Definitive Information Statement, which is sent to all stockholders of record at least 15 days before the Shareholders are allowed to inspect corporate books and accordance with the Corporation Code.	During the Stockholders meeting, for each item in the agenda, the Chairman opens the floor for any questions that the stockholders may have. Any other person entitled by law, may take the floor on the matters under discussion, making observations and asking for information. Once that all answers, any replies or statements of votes have been provided for on each topic on the agenda, the Chairman declares the end of the discussion for each single topic.

- 2. State the company policy of asking shareholders to actively participate in corporate decisions regarding:
 - a. Amendments to the company's constitution
 - b. Authorization of additional shares
 - c. Transfer of all or substantially all assets, which in effect results in the sale of the company

If the matters to be taken up include Items a, b and c above, it will be included in the notice and definitive information statement sent to all stockholders as of record date 15 business days before the stockholders' meeting and shall be entitled to vote at the said meeting in person or by proxy. Furthermore, the Company's definitive Information states:

Item 2.DISSENTERS' RIGHT OF APPRAISAL

The Corporation Code limits the exercise of the appraisal right by any dissenting stockholder to the following instances:

- a. In case any amendment to the articles of incorporation has the effect of changing or restricting the rights of any stockholder or class of shares, or of authorizing preferences in respect superior to those of outstanding shares of any class, or of extending or shortening the term of corporate existence (Section 81);
- b. In case of the sale, lease, exchange, transfer, mortgage, pledge or other disposition of all or substantially all of the corporate property and assets (Section 81);
- c. In case of merger or consolidation (Section 81);
- d. In case of investments in another corporation, business or purpose (Section 42).
 If the matters to be taken up do not include any of the above, the appraisal right will not be available.

However, if at any time after this Information Statement has been sent out, an action which may give rise to the right of appraisal is proposed at the meeting, any stockholder who voted against the proposed action and who wishes to exercise such right must make a written demand, within thirty (30) days after the date of the meeting or when the vote was taken, for the payment of the fair market value of his shares. Upon payment, he must surrender his certificates of stock. No payment shall be made to any dissenting stockholder unless the Company has unrestricted retained earnings in its books to cover such payment.

- 3. Does the company observe a minimum of 21 business days for giving out of notices to the AGM where items to be resolved by shareholders are taken up?
 - a. Date of sending out notices: May 3, 2016
 - b. Date of the Annual/Special Stockholders' Meeting: May 27, 2016
- 4. State, if any, questions and answers during the Annual/Special Stockholders' Meeting. None
- 5. Result of Annual/Special Stockholders' Meeting's Resolutions

Resolution	Approving	Dissenting	Abstaining
Approval of the Minutes of Previous Meeting	78.46%	-	=
Approval of Management Report and Audited Financial Statements	78.46%		
Ratification of Management's Acts	78.46%		
Approval of the Amendment of the Articles of Incorporation to Increase the Authorized Capital Stock from PhP 2.0B to PhP 2.5B and to authorize the Company's Board of Directors to accept subscriptions of third parties to the increase, to determine the amount of common shares to be issued and the amount and form of payment thereon.	78.46%		
Election of Directors	78.46%		
Appointment of external Auditors	78.46%		

6. Date of publishing of the result of the votes taken during the most recent AGM for all resolutions: The results of the Annual Stockholders' meeting are immediately disclosed to the PSE thru the Online Disclosure System (Odisy) and to the Securities and Exchange Commission via SEC form 17-C.

(e) Modifications

State, if any, the modifications made in the Annual/Special Stockholders' Meeting regulations during the most recent year and the reason for such modification:

Modifications	Reason for Modification
NA	NA
NA	NA
NA	NA

(f) Stockholders' Attendance

(i) Details of Attendance in the Annual Special Stockholders' Meeting Held:

Type of	Names of Board	Date of	Voting	% of SH	% of	Total % of
- ''						

Meeting	members / Officers present	Meeting	Procedure (by poll, show of hands, etc.)	Attending in Person	SH in Proxy	SH attendance
Annual	Cesar Zalamea Macario Te Isidro C. Alcantara Augusto Serafica Marianne Regina Dy Carlos Alfonso T. Ocampo Marianne Dy Renato S. Puno Michael L. Escaler	May 27, 2016		0.00%	78.46 %	
Special	None for 2016					

(ii) Does the company appoint an independent party (inspectors) to count and/or validate the votes at the ASM/SSMs?

Representatives from the Company's stock transfer office are present to count/or validate the votes.

(iii) Do the company's common shares carry one vote for one share? If not, disclose and give reasons for any divergence to this standard. Where the company has more than one class of shares, describe the voting rights attached to each class of shares.

YES.

(g) Proxy Voting Policies

State the policies followed by the company regarding proxy voting in the Annual/Special Stockholders' Meeting.

	Company's Policies
Execution and acceptance of proxies	Sec. 58. The Corporate code states: Proxies.
Notary	Stockholders and members may vote in person or by proxy in all meetings of stockholders or members. Proxies shall in
Submission of Proxy	writing, signed by the stockholder or member and filed
Several Proxies	before the scheduled meeting with the corporate secretary. Unless otherwise provided in the proxy, it shall be valid only
Validity of Proxy	for the meeting for which it is intended. No proxy shall be valid and effective for a period longer than five (5) years at
Proxies executed abroad	any one time.
Invalidated Proxy	Section 3 of the Company's By-Laws states:
Validation of Proxy	"At any meeting of the stackholders may so yets by provi
Violation of Proxy	"At any meeting of the stockholders may so vote by proxy, provided that the proxy shall have been appointed in writing by the stockholder himself or by his duly authorized attorney. The instrument authorizing a proxy to act shall be submitted at least ten (10) days before the meeting. Proxies shall be validated at least five (5) days before the meeting. At any meeting of stockholders, the holder as of record for the time being of a m majority of the stock of the Company then issued and outstanding represented in person and by proxy, shall constitute a quorum for the transaction of business, save and except in those several matters in which the laws of

the Philippines require the affirmative vote of a greater proportion and in the absence of a quorum the stockholders attending or represented at the time and place of which such
meeting shall have been called or to which it may have been adjourned or any officer entitled to call such meeting to order or to act as secretary thereof may adjourn such meeting for a period not exceeding twenty.

(h) Sending of Notices

State the company's policies and procedure on the sending of notices of Annual/Special Stockholders' Meeting.

Policies	Procedure
Definitive Information Statement, accompanied or preceded by Management Report should be sent at least 15 business days prior to stockholders meeting.	Sent either thru the Company's chosen messengerial service, post office or hand delivered by the Company's messenger.

(i) Definitive Information Statements and Management Report

(i)	Number of Stockholders entitled to receive Definitive Information Statements and Management Report and Other Materials	2169
	Date of Actual Distribution of Definitive Information Statement and Management Report and Other Materials held by market participants/certain beneficial owners	May 03, 2016
	State whether CD format or hard copies were distributed	CD
	If yes, indicate whether requesting stockholders were provided hard copies	YES

Does the Notice of Annual/Special Stockholders' Meeting include the following:

Each resolution to be taken up deals with only one item.	YES
Profiles of directors (at least age, qualification, date of first appointment, experience, and directorships in other listed companies) nominated for election/re-election.	YES
The auditors to be appointed or re-appointed.	YES
An explanation of the dividend policy, if any dividend is to be declared.	YES- IF DECLARED
The amount payable for final dividends.	YES-IF DECLARED
Documents required for proxy vote.	YES

Should any of the foregoing information be not disclosed, please indicate the reason thereto.

2) Treatment of Minority Stockholders

(a) State the company's policies with respect to the treatment of minority stockholders.

Policies

The Board shall respect the rights of the stockholders as provided for in the Corporation Code, namely:

- Right to vote on all matters that require their consent or approval;
- II. Pre-emptive right to all stock issuances of the corporation;
- III. Right to inspect corporate books and records;
- IV. Right to information;
- V. Right to Dividends;
- VI. VI.A appraisal Rights.

VII.

The Board should be transparent and fair in the conduct of the annual and special stockholders' meetings of the corporation. The stockholders should be encouraged to personally attend such meetings. If they cannot attend, they should be apprised ahead of time of their right to appoint a proxy. Subject to the requirements of the By-Laws, the exercise of that right shall not be unduly restricted and any doubt about the validity of a proxy should be resolved in the stockholder's favor.

The Company's CG manual provides:

- 4.1.4.2 As required under Article 1 Section 2 of the By-Laws of the Corporation, the minority shareholders who hold not less than 1/4 of the outstanding capital stock of the Corporation shall be granted the right to propose the holding of a meeting, and the right to propose items in the agenda of the meeting, provided the items are for legitimate business purposes.
- 4.1.4.3 The minority shareholders shall have access to any and all information relating to matters for which the management is accountable for and to those relating to matters for which the management shall include, such information and, if not included, then the minority shareholders holding not less than 1/4 of the outstanding capital stock of the Corporation shall be allowed to propose to include such matters in the agenda of stockholders' meeting, being within the definition of "legitimate purposes".

Implementation

- 1. Shareholders are informed at least 15 business days before the scheduled date of the Annual Stockholders' Meeting. Notice for the May 27, 2016 Annual Stockholders' Meeting was sent on May 03, 2016
- 2. Each share entitles the holder to one vote that may be exercised in person or by proxy at shareholders meeting, including the Annual Stockholders' Meeting.
- 3. Voting procedures on matters presented for approval to the stockholders in the Annual Stockholders' meeting are set out in the Definitive Information Statement, which is sent to all stockholders of record at least 15 days before the date of meeting.
- 4. Shareholders are provided through public records, communication media, and the Company's website, the disclosures, announcements and reports filed with the SEC, PSE, IC and other regulating agencies.
- 5. The Board of Directors are authorized to declare dividends out of the unrestricted retained earnings of the Company, which may be payable in cash, in property, or in stock to all Stockholders.

(b) Do minority stockholders have a right to nominate candidates for board of directors? YES

K. INVESTORS RELATIONS PROGRAM

1) Discuss the company's external and internal communications policies and how frequently they are reviewed. Disclose who reviews and approves major company announcements. Identify the committee with this responsibility, if it has been assigned to a committee.

Although the Company has appointed an Investor Relations Officer (IRO), the Company has no formal IRO Program. Shareholders are encouraged to call or personally visit the Company's head office or stock transfer office for clarifications regarding their holdings in the Company. Furthermore, the company's IRO together with the Company's Corporate Information Officers oversees most aspects of <u>shareholder meetings</u>, <u>press conferences</u>, private meetings with investors for a "one-on-one" briefings.

All major announcements are reviewed by the board of directors and discussed with the Corporate Information Officer for the proper disclosure requirements.

	Details
(1) Objectives	NA
(2) Principles	NA
(3) Modes of Communications	NA
(4) Investors Relations Officer	NA

What are the company's rules and procedures governing the acquisition of corporate control in the capital markets, and extraordinary transactions such as mergers, and sales of substantial portions of corporate assets? Name of the independent party the board of directors of the company appointed to evaluate the fairness of the transaction price.

L. CORPORATE SOCIAL RESPONSIBILITY INITIATIVES

Discuss any initiative undertaken or proposed to be undertaken by the company.

MARC is steadfast in the belief that mining can and should be done in a responsible manner. The activities of MMDC, its wholly owned subsidiary, are governed and shaped by the principle of Sustainability that the use of resources today, must not compromise the needs of tomorrow. This is reflected in the way MMDC operates. MMDC began its environmental and social development programs as early as 2009, two years before government regulations required the company to do so.

Since then, MMDC has forged strong and productive partnerships with local communities, which it continues to nurture today. Constant dialogue and consultation with local partners ensures that the programs and activities it implements address the primary needs of each of the communities in which MMDC operates. MMDC believes that with the continued implementation of these environmental and social development programs, it will be able to help build thriving communities, where residents enjoy benefits brought about by growth and development, which will last long after mining operations have ceased.

Initiative	Beneficiary
Social Development Management Program (SDMP) of MMDC Each of the activities in the SDMP is designed to address the most pressing needs of the communities, improve their welfare, and uplift their standard of living. The main thrusts of the SDMP are to provide basic welfare services like Information, health care and nutrition, develop community infrastructure, offer sustainable forms of livelihood, and, most importantly, to open of a wide spectrum of opportunities, through education.	Communities covered by mining areas
Information, Communication and Education (IEC)Program	
Intensive Information, Communication, and Education campaigns	
are conducted regularly to keep the residents well informed to any	

development projects and SDMP implementations. Issues and concerns of the community are raised during the regular community consultation and Community Technical Working Group meetings. The environmental and social commitments of the Project may be reviewed and the accomplishment evaluated. Corrective actions are worked out jointly by the company and the community.

Information dissemination will be in the form of regular radio program, Newsletter, Brochures, information Billboards, regular community "pulong-pulong"/ consultation, meetings, and other forms and avenues for public information.

Human Resource Development Program

Human Resource Development Program will ensure that residents benefited directly from the project. Technical and Vocational Skills Training for the prioritized residents will be conducted. Specialized trainings on project proposal making, livelihood project management, financial management and other capability building mechanisms will be made available to the proponents.

Cooperative and People's Organization

The cooperatives and neighborhood associations will be assisted technically and financially in all their collective capacity and capability building endeavors. These are in the form of values formation, leadership and other specialized trainings, team building activities, and community projects. Eventually the same organizations will be tapped to perform Community Based Resource Management (CBRM) so that rehabilitated areas and forest resources will be managed and/or utilized reasonably even beyond the project life.

Alternative Means of Livelihood

This program is designed to raise household income level and improve their standard of living. This will also ensure sustainability even after the project life. Livelihood project are, therefore, given more priority and must be in place prior to decommissioning of the project.

Another principal objective of proving livelihood projects will be to ensure that the affected population will not resort to pursuing environment destructive activities to support food and other household needs.

Education Program

Education is one of the programs of this project that will necessarily ensure sustainability after the project life. This will provide opportunities for learning and quality education of affected communities. It can be projected that through this program many would be able to finish primary and secondary education.

Aside from adopting a school and providing assistance for school classrooms and other facilities and education/instructional materials, this program will provide other educational services to ensure graduation from primary and secondary school.

Health, Nutrition and Sanitation

This program will help ensure an improved and efficient delivery of health services. It will also launch medical outreach, regular medical clinics, supplemental feeding and health education to affected communities. Malnutrition, especially among children, will

be addressed and arrested. Parents will be taught the values of proper diet, nutrition, preventive medication and sanitation. The health profile of every family beneficiary will also be monitored and every problem will then be given proper medical attention.

Environmental & Safety Management Program

A comprehensive and deliberate environmental and safety management program for the company and affected communities is needed to avoid disturbing the water resources, livelihood and health of the residents. Intensive environmental, safety and waste management education/seminars will be regularly conducted. This will not only control pollution but will also provide additional income to every household.

Infrastructure Development Program

Assistance for establishment, repair and maintenance of infrastructures will be provided. However, because infrastructure projects are more costly, implementation will be in accordance to the prioritized needs per community and in partnership with concerned communities and other funding institutions or agencies. Infrastructure assistance for water systems.

M. BOARD, DIRECTOR, COMMITTEE AND CEO APPRAISAL

Disclose the process followed and criteria used in assessing the annual performance of the board and its committees, individual director, and the CEO/President.

	Process	Criteria
Board of Directors	NA	NA
Board Committees	Audit Committee (Audit Committee Assessment)	NA
Individual Directors	NA	NA
CEO/President	NA	NA

N. INTERNAL BREACHES AND SANCTIONS

Discuss the internal policies on sanctions imposed for any violation or breach of the corporate governance manual involving directors, officers, management and employees.

The Company is not aware of any violation or breach of the corporate governance manual involving directors, officers, management and employees.

Violations	Sanctions
NA	NA
NA	NA
NA	NA

Pursuant to the requirement of the Securities and Exchange Commission, this Annual Corporate Governance Report is signed on behalf of the registrant by the undersigned; thereunto duly authorized, in the City of Makati on________2017.

JUN 0 1 2017

SIGNATURES

CESAR C. ZALAMEA	Sides C. Als. ISIDRO C. ALCANTARA, JR.
Chairman	President
CARLOS ALFONSO T. OCAMPO Independent director	REYNATO S. PUNO Independent Director

DIANE MADELYN C. CHING

Co-Assistant Corporate Secretary /

Co-Compliance Officer

SUBSCRIBED AND SWORN to before me this	JUN 0 1 2011	20, affiant(s
exhibiting to me their	, as follows:	
NAME	DATE OF ISSUE	PLACE OF ISSUE

Cesar C. Zalamea Isidro C. Alcantara, Jr. Carlos Alfoaso T. Ocampo Reynato S. Puno Diane Madelyn C. Ching

Page No. 10
Book No. 577
Series of 2017

NOTARY PUBLIC

UNTIL DEC. 31, 2017

BPNO. 1052369 / 11-22-17 - Appointment # M-23

ROLL NO. 28947/MCLE-4 NO. 0006324/6-19-12

PTR NO. MKT. 5909582/1-3-17 MAKATI CITY

2734 MA. AURORA ST. MAKATI CITY

NOTARY PUBLIC